



GH-CSI REPORT 2025

CIMG Research Findings
July 2026



INSIGHTS

Data-led perspectives
for informed decisions



ANALYSIS

Evidence-based
market intelligence



STRATEGY

Turning insights into
strategic advantage



GROWTH

Driving performance and
long-term value



Stronger Insights.
Stronger Institutions.
Stronger Ghana.



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01

Context





BACKGROUND



GH-CSI is an annual survey commissioned in 2021 by the CIMG to establish a customer satisfaction index score for the banking industry.



This report presents the 5th wave for consumer banking and 4th wave for business banking.



The report shows the year-on-year comparative analysis of the;

- Industry performance and;
- Performance of individual banks



BROAD AIMS

01

To measure the levels of Service Quality, Customer Satisfaction and Customer Loyalty for 2025 and compare same with previous performances

02

To establish the 2025 Index and compare same with previous indices



SPECIFIC OBJECTIVES



Measure the levels of service quality, customer satisfaction and customer loyalty for Banking Services



Compare the levels of service quality, customer satisfaction, and customer loyalty for all the waves



Compute the 2025 index and compare same with previous waves.



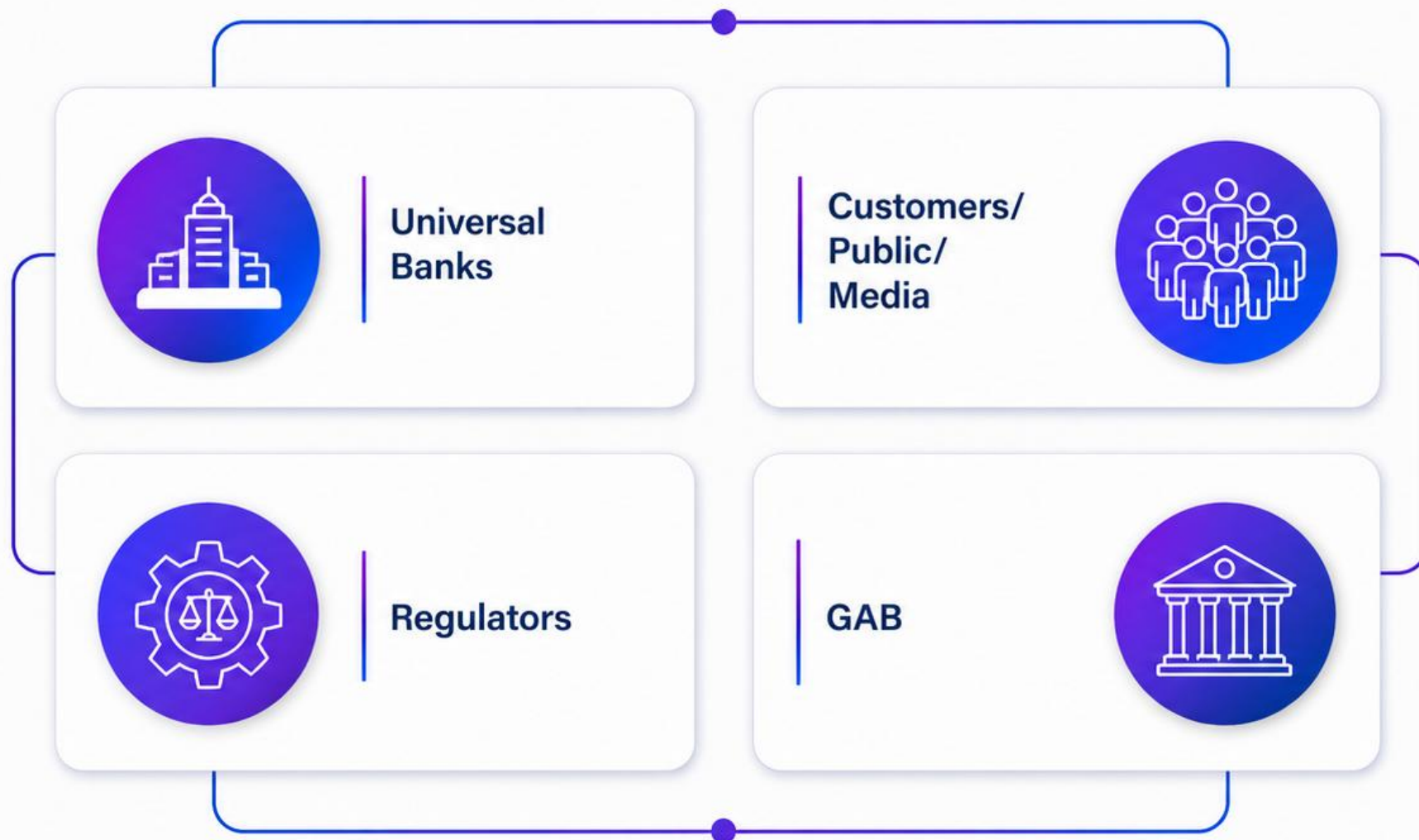
Measure the Net Promoter Score (NPS) for 2025 and compare same with previous waves





KEY STAKEHOLDERS

The GH-CSI 2025 study engages a diverse set of stakeholders whose perspectives inform the insights, benchmarks, and strategic recommendations presented in this report.





Definition of the Six Dimensions

An adaptation of
SERVPERF, E-S-
QUAL and
Ebankqual models



Tangibles

This refers to physical facilities, equipment & appearance of personnel.



Reliability

This is the firm's ability to perform the promised service accurately & dependably



Responsiveness

This is the firm's willingness to help customers & provide prompt service.



Assurance

This is knowledge and courtesy of employees & their ability to inspire trust & confidence.



Empathy

This is the Provision of care and individualized attention to customers.



Ease of Use

This refers to ability of a customer to find information or enact transactions with the least amount of effort & appearance of platform.



1. **SERVPERF (Cronin, J.J & Taylor, S. 1992)**
2. **E-S-QUAL (Parasuraman, A., et al., 2005)**
3. **Ebankqual Model - (Kumbhar, V. M., 2021)**



Scale Items



SERVICE QUALITY

A total of 36 questions on Service Quality were adopted, comprising:



Tangibles

6 questions



Reliability

7 questions



Responsiveness

5 questions



Assurance

4 questions



Empathy

6 questions



Ease of Use

8 questions



CUSTOMER SATISFACTION

A single question was used to solicit responses from respondents



CUSTOMER LOYALTY –

The questions on Customer Loyalty were:



Behavioural Loyalty

6 questions



Emotional Loyalty

8 questions



1. Dehghan, A. and A. Shahin (2011),
2. Tee, K. D. (2019)



STAR RATING





02

Methodology





Research Design

- Quantitative research design

Target:

- Existing customers of universal banks in Ghana
- Current active bank account holders
- Performed bank transactions within the last 3 months prior to the survey
- Gender: Male and Female
- Age: 18 years and above
- Key decision makers on where to bank.



Data Collection

- Instrumentation:
Questionnaire survey

Approach:

- Consumer Banking
 - Intercept (face-to-face interviews)
 - Customers were engaged post-immediate consumption
- Business Banking
 - Telephone interview
 - Banks provided database
- Data was collected electronically via mobile devices.
- Data Analysis: Descriptive, EFA



Population & Sample Size

- Sampling Approach - Quota and systematic sampling
- Consumer Banking - 3,300
 - 150 per bank across 5 branches of the bank (i.e., 30 interviews per branch)
- Business Banking - 2,200
 - 100 per bank

NB: ABSA opted out of this year's study.



Fieldwork

Fieldwork was conducted between November 17, 2025, to January 31, 2026.



03



Consumer Banking

Level of Service Quality,
Satisfaction & Loyalty





GENDER



54.8%
Male



45.2%
Female



AGE GROUP

23.7%

27.9%

20.4%

12.7%

7.9%

7.4%



18 – 20

21 – 30

31 – 40

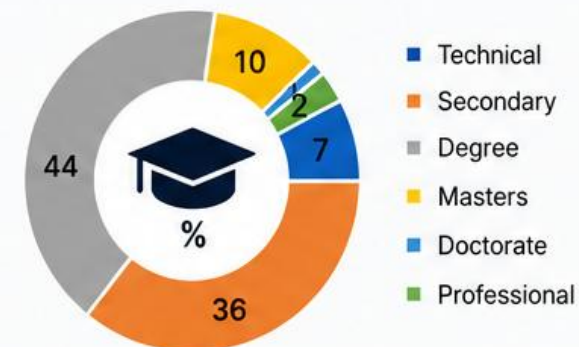
41 – 50

51 – 60

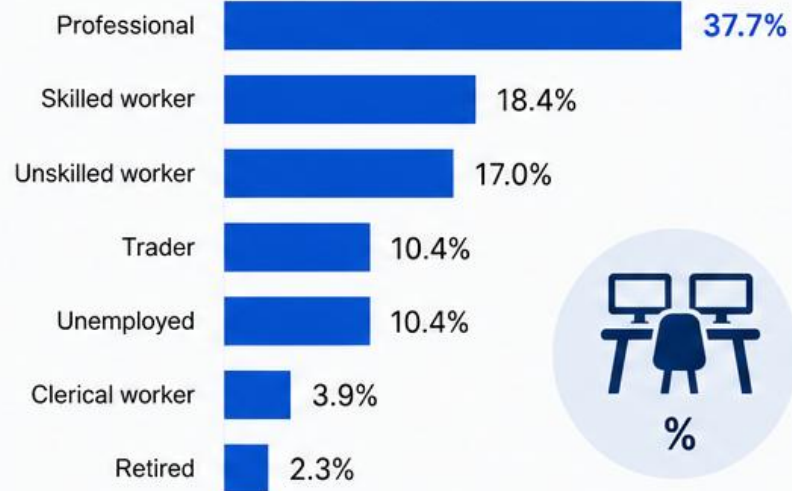
60+



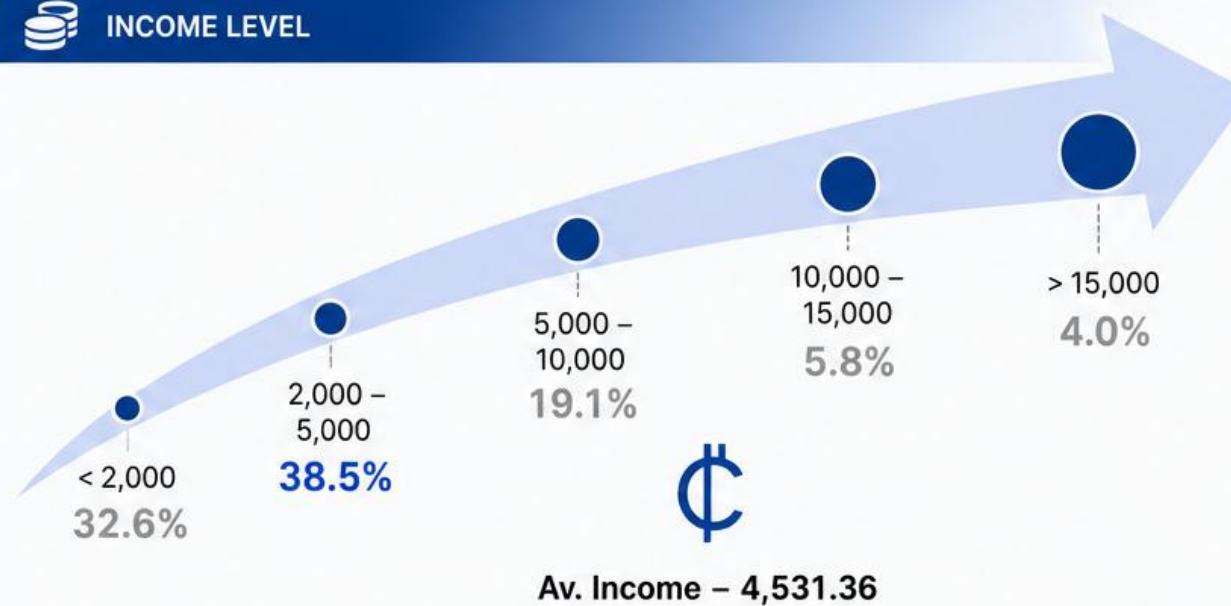
LEVEL OF EDUCATION



EMPLOYMENT STATUS

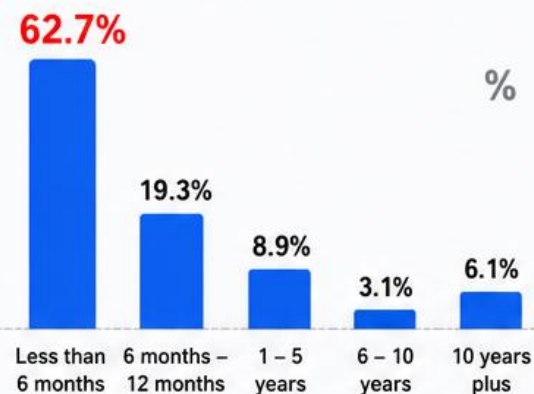


INCOME LEVEL

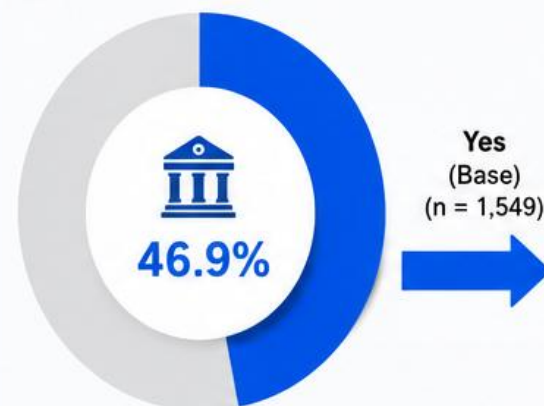




DURATION OF RELATIONSHIP WITH THE PRIMARY BANK



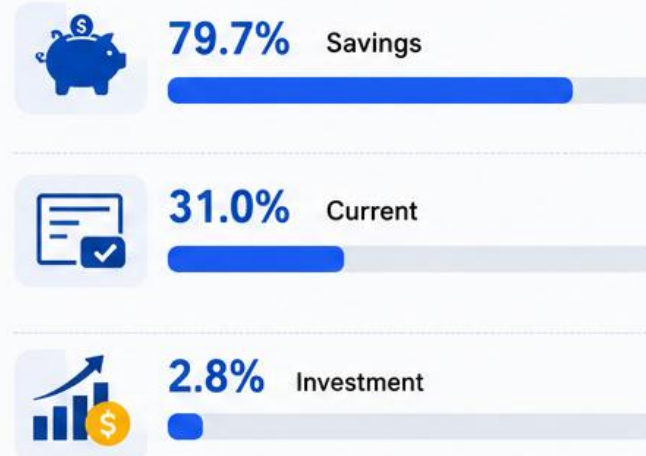
DO YOU SAVE WITH OTHER BANKS?



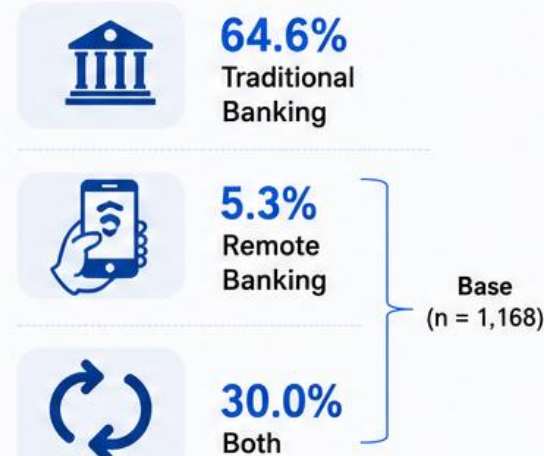
TOP 10 BANKS, CUSTOMERS SAVE WITH ASIDE THEIR PRIMARY BANK



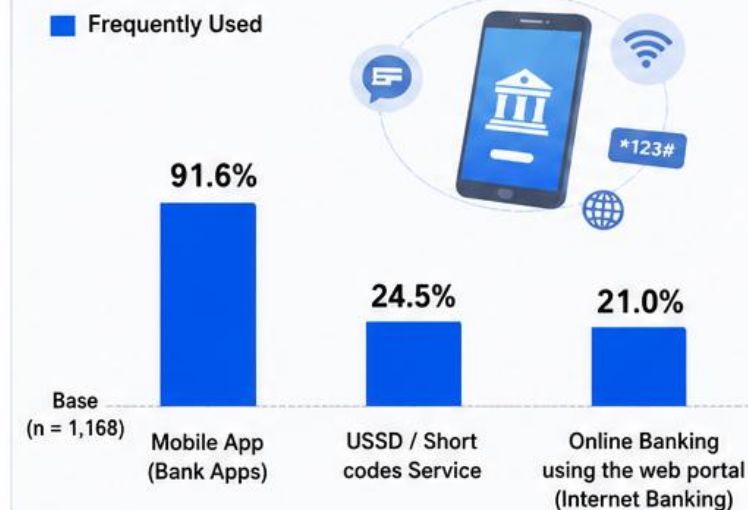
ACCOUNT TYPE



BANKING SERVICES PATRONISED

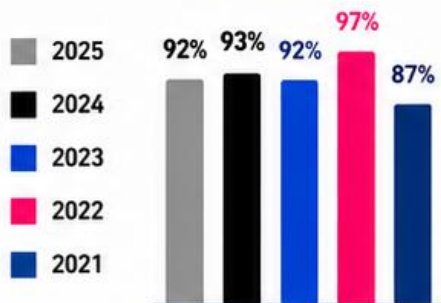


TYPE OF REMOTE BANKING SERVICES USED

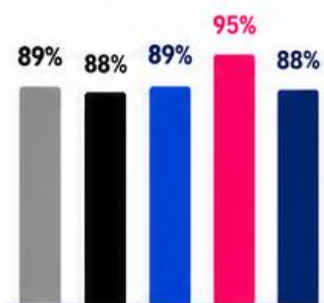


[Context](#)[Methodology](#)[Snapshot](#)[Consumer
Banking \(CB\)](#)[Advocacy –
NPS \(CB\)](#)[Business
Banking \(BB\)](#)[Advocacy –
NPS \(BB\)](#)[Framework](#)

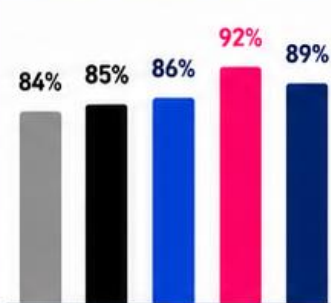
Tangibles



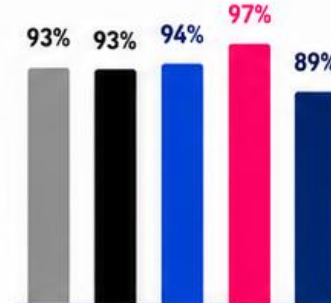
Reliability



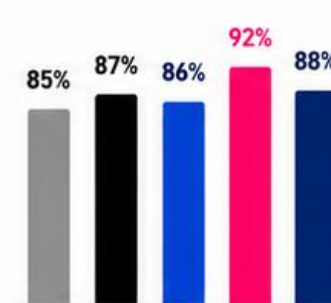
Responsiveness



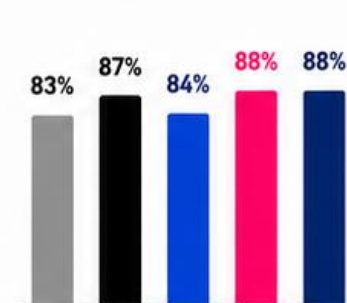
Assurance



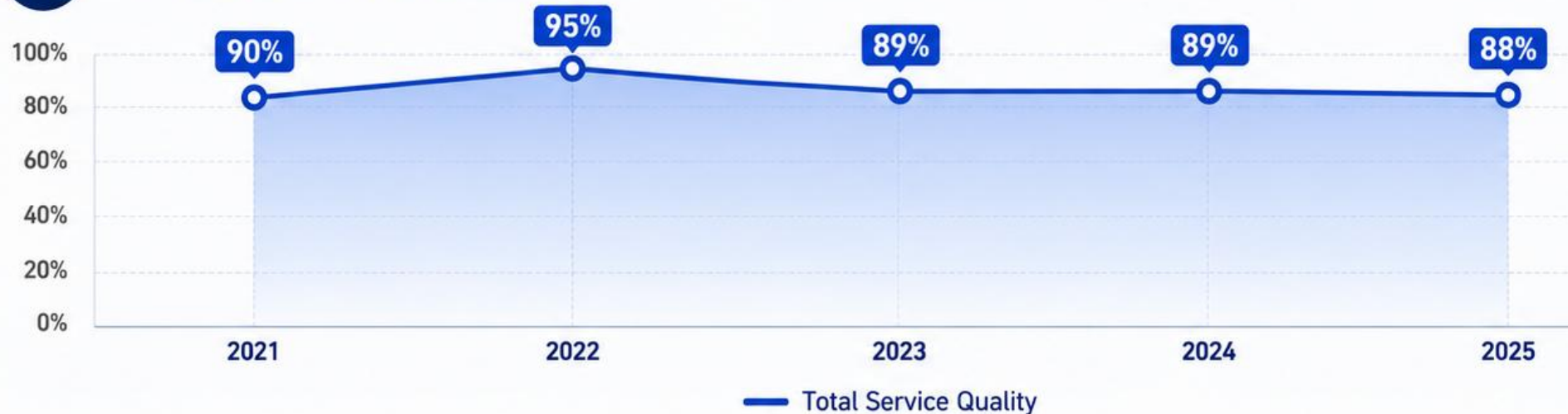
Empathy



Ease of Use



TOTAL SERVICE QUALITY



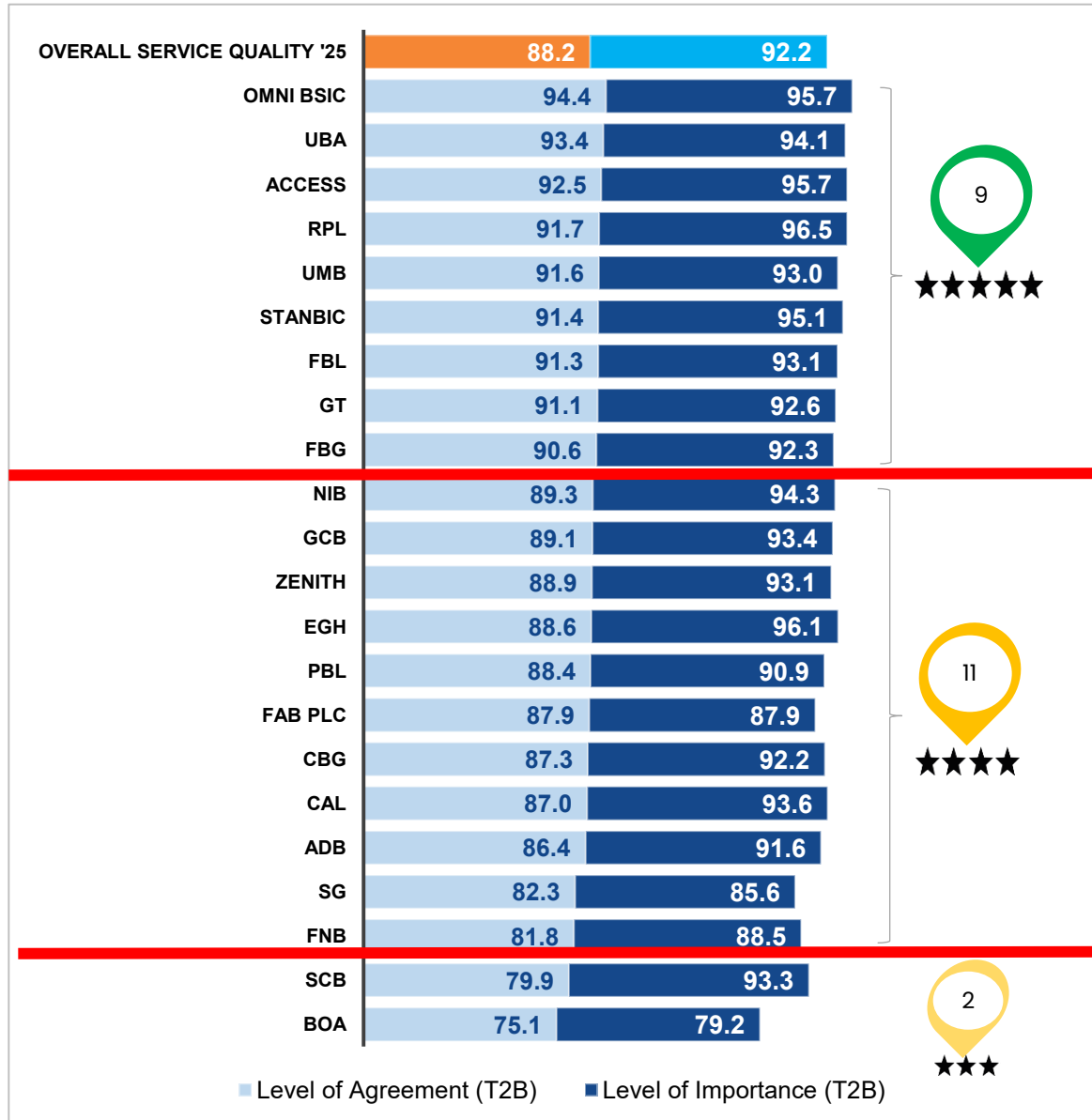
2025 SCORE

88%

↓ vs 2024 (Opp)



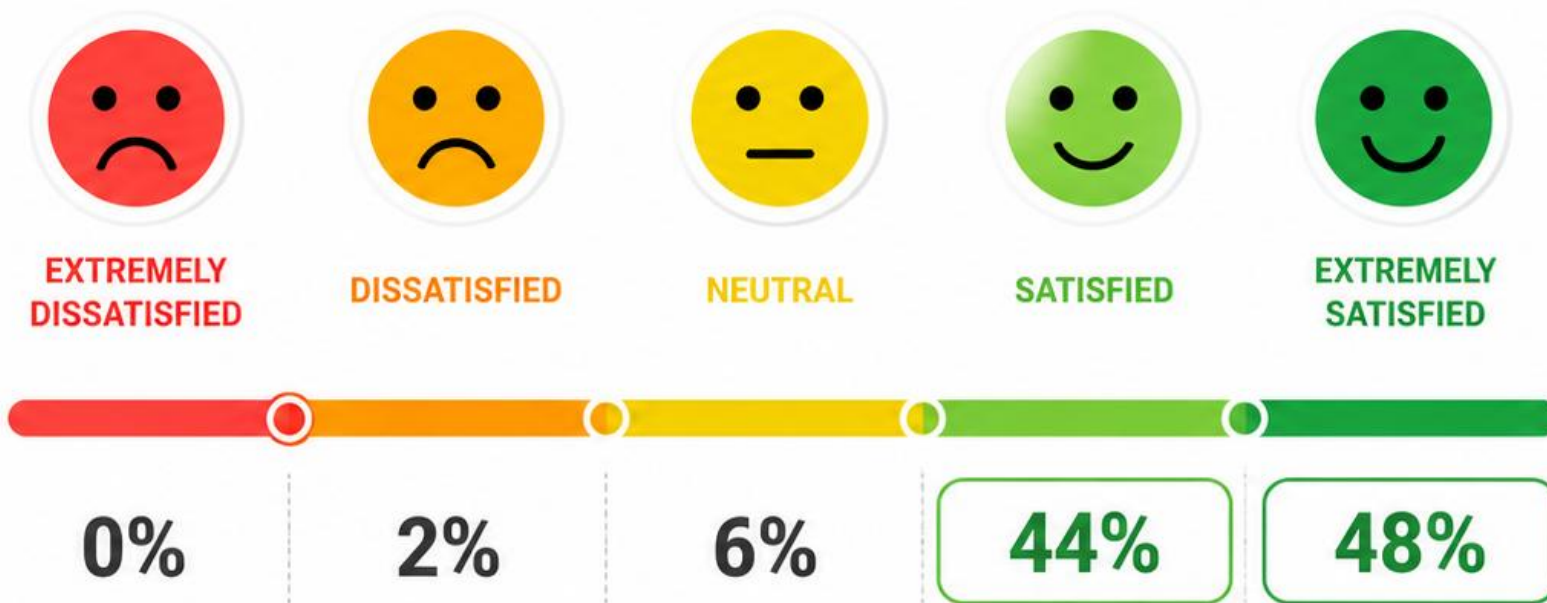
Overall Service Quality



Banks	2025 T2B/%	2024 T2B/%	2023 T2B/%	2022 T2B/%	2021 T2B/%
Overall	88.2↓	88.9	88.9	94.5	89.9
ABSA	-	88.3	88.4	97.7	93.4
ADB	86.4↓	92.0	91.8	-	66.6
Access	92.5	-	91.4	96.4	94.3
BOA	75.1↓	88.1	85.2	89.2	86.6
CAL	87.0↗	84.5	92.3	96.8	91.8
CBG	87.3↓	88.7	88.6	93.5	88.1
EGH	88.6↓	91.6	90.8	86.1	96.8
OMNI	94.4↗	92.4	92.2	93.8	89.9
PBL	88.4↓	88.6	90.5	95.4	96.0
SG	82.3↓	85.6	78.4	86.4	94.3
FBL	91.3↗	88.1	90.7	96.0	91.4
GCB	89.1↗	80.2	85.8	91.8	82.5
Stanbic	91.4↓	92.9	92.1	97.9	89.3
UBA	93.4↗	88.7	86.3	95.1	94.0
GT	91.1↓	92.3	85.8	93.8	88.8
FBG	90.6↗	80.2	95.4	96.3	85.3
RBL	91.7	-	90.9	98.0	-
SCB	79.9↓	91.8	85.1	97.1	89.9
FNB	81.8↓	93.4	83.2	95.5	93.2
NIB	89.3↗	88.3	88.5	93.7	89.9
FAB PLC	87.9↓	95.3	91.3	97.5	92.3
ZENITH	88.9↗	87.9	-	91.6	93.3
UMB	91.6↗	85.6	89.5	99.6	90.4



CUSTOMER SATISFACTION FOR CONSUMER BANKING – 2025



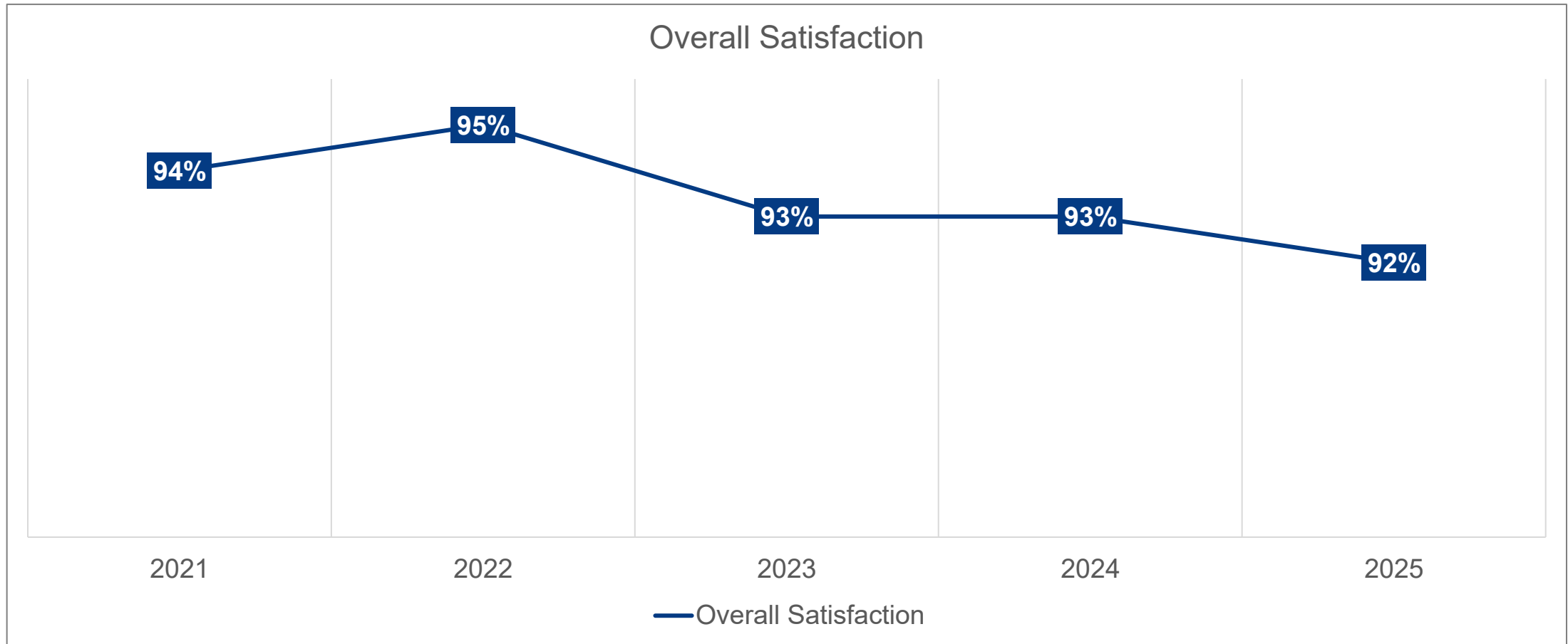
92%

Overall Satisfaction
with traditional banking





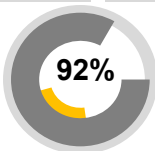
Customer Satisfaction for Consumer Banking – 2021 - 2025



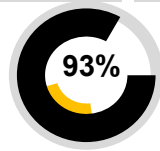
[Context](#)[Methodology](#)[Snapshot](#)[Consumer Banking \(CB\)](#)[Advocacy – NPS \(CB\)](#)[Business Banking \(BB\)](#)[Advocacy – NPS \(BB\)](#)[Framework](#)

Overall Customer Satisfaction

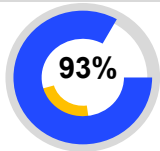
Overall Satisfaction →



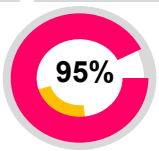
2025



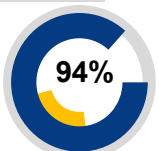
2024



2023



2022



2021

Overall Customer Satisfaction '25		91.7	★★★★★
UBA	98.7	15	★★★★★
FBG	97.8		
OMNI BSIC	97.8		
GT	96.1		
CBG	96.0		
Zenith	95.7		
UMB	94.9		
Access	94.5		
PBL	93.9		
Stanbic	93.8		
FBL	93.7		
NIB	93.3		
FAB PLC	92.4		
RPL	92.3		
GCB	91.3		
SG	90.0	6	★★★★★
ADB	88.9		
FNB	88.5		
EGH	87.8		
CAL	82.2		
BOA	81.2		
SCB	79.0	★★★	



ABSA



Access



BOA



CAL



CBG



EGH



OMNI



PBL



SG



FBL



GCB



Stanbic



UBA



GT



FBG



RBL



SCB



FNB



NIB



ADB



Zenith



FAB

UMB

8 ↗

12 ↘





Consumer
Banking

Customer Loyalty



CUSTOMER LOYALTY – 2025

A strong foundation of loyalty driven by both behaviour and emotion.



OVERALL LOYALTY



Overall Loyalty Score

76.7%

in 2025



Behavioural

Measures actions and behaviours that reflect loyalty such as repeat usage, retention and share of wallet.



Emotional

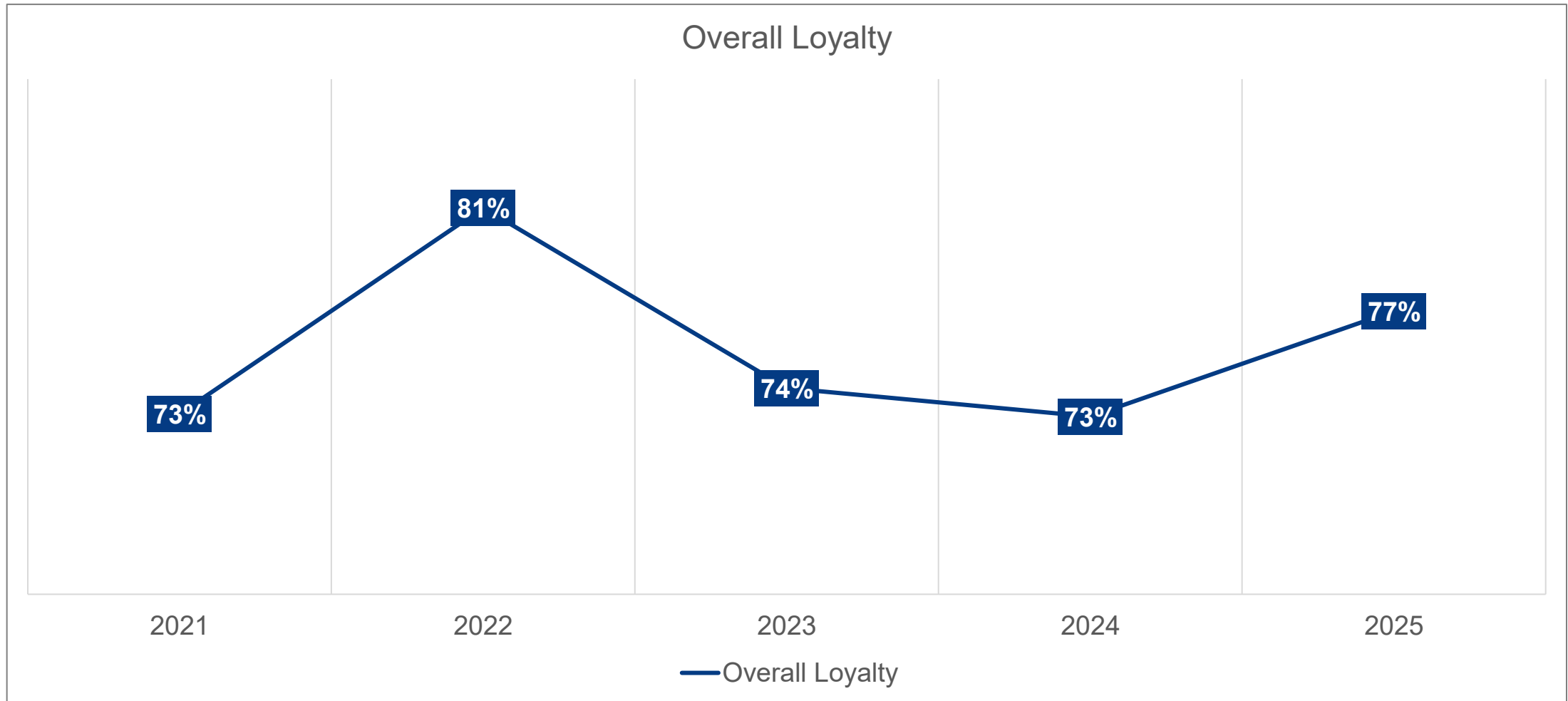
Measures the emotional connection customers feel towards the bank, including trust, preference and advocacy.



Our customers show strong loyalty across both behaviour and emotion. Sustaining this loyalty will continue to drive growth and long-term business success.



Customer Loyalty for Consumer Banking – 2021 - 2025





[Context](#)

[Methodology](#)

[Snapshot](#)

[Consumer Banking \(CB\)](#)

[Advocacy – NPS \(CB\)](#)

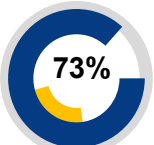
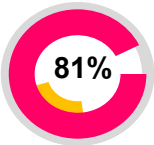
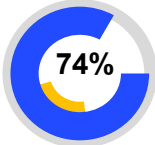
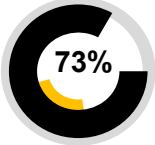
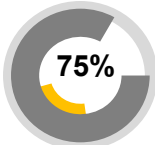
[Business Banking \(BB\)](#)

[Advocacy – NPS \(BB\)](#)

[Framework](#)

Overall Customer Loyalty

Overall Customer Loyalty →



2025

2024

2023

2022

2021

OVERALL CUSTOMER LOYALTY '25			★★★
RPL	87.9	7	★★★★
ACCESS	85.7		
EGH	83.2		
CBG	82.7		
GT	82.5		
UBA	81.5		
UMB	80.5		
OMNI BSIC	80.4	10	★★★★
PBL	79.8		
FBG	79.3		
NIB	77.2		
SG	75.3		
SCB	73.9		
ZENITH	72.7		
STANBIC	71.8		
ADB	71.7		
FAB PLC	71.1		
GCB	68.8	5	★★
FBL	67.0		
CAL	62.2		
BOA	61.8		
FNB	60.0		

	ABSA	-	70.4	79	81	77
	Access	85.7	-	74	90	79
	BOA	61.8 ↓	76.5	69	77	68
	CAL	62.2 ↓	83.9	78	73	74
	CBG	82.7 ↑	74.2	69	78	67
	EGH	83.2 ↑	76.5	81	67	85
	OMNI	80.4 ↑	67.7	79	79	72
	PBL	79.8 ↑	62.8	79	82	79
	SG	75.3 ↑ 12 ↑	62.7	61	80	75
	FBL	67.0 ↓	70.9	74	89	77
	GCB	68.8 ↑ 8 ↓	66.6	71	80	76
	Stanbic	71.8 ↓	82.5	77	78	72
	UBA	81.5 ↑	72.9	71	75	80
	GT	82.5 ↑	71.3	71	81	71
	FBG	79.3 ↑	69.1	86	75	56
	RBL	87.9	-	78	87	-
	SCB	73.9 ↓	78.4	62	85	76
	FNB	60.0 ↓	69.7	62	95	73
	NIB	77.2 ↑	59.3	66	74	75
	ADB	71.7 ↓	77.9	74	-	52
	Zenith	72.7 ↑	67.8	-	76	81
	FAB	71.1 ↓	86.9	77	86	77
	UMB	80.5 ↑	77.1	75	86	72



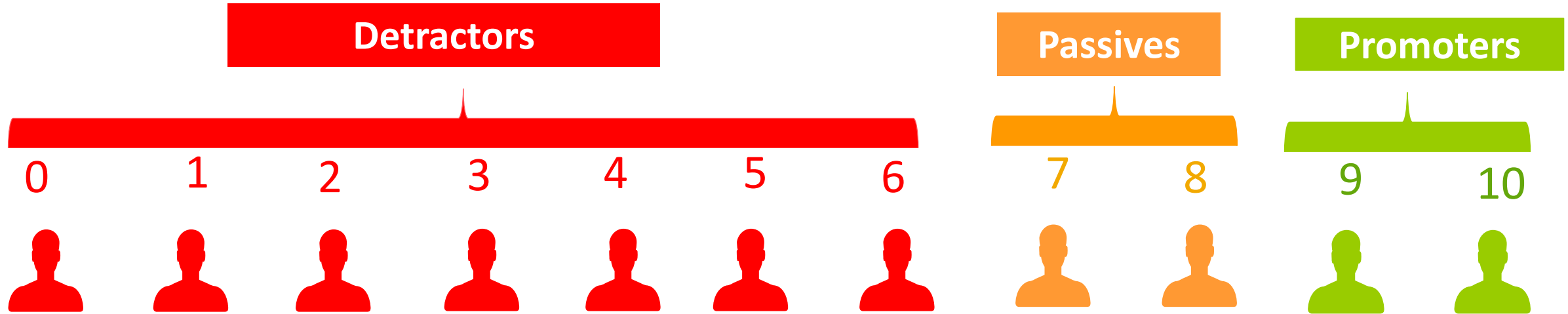
04



**Net Promoter Score
(Consumer Banking)**



How we determine the Net Promoters



Net Promoter Score – Calculation

- The calculation is based on percents (%)
- Promoters = score 9 or 10
- Detractors = score 0 to 6
- **Net Promoter Score (NPS) = (% Promoters) – (% Detractors)**
- % of people scoring 7 and 8 is calculated but ignored.

Net Promoter Score - 2025

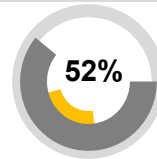


NPS < 50%	Serious Issue
50% < NPS < 75	Quite Good
NPS > 75%	Exceptionally Good

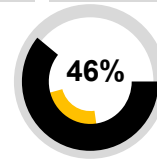




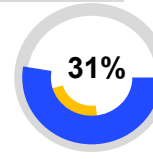
Overall NPS →



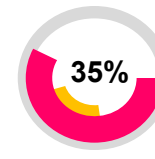
2025



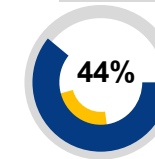
2024



2023



2022



2021

	ABSA	-	41.3	37	35	36
	Access	37.6	-	27	36	60
	BOA	40.9 ↓	44.9	25	48	38
	CAL	26.2 ↓	44.6	37	53	46
	CBG	62.0 ↑	31.1	35	23	22
	Ecobank	35.8 ↓	55.3	48	62	73
	OmniBSIC	78.0 ↑	47.8	35	34	23
	PBL	37.2 ↓	44.6	30	79	77
	SG	44.4 ↑	31.9	0	11	36
	Fidelity	51.2 ↓	56.8	30	77	63
	GCB	56.8 ↑	29.7	37	13	34
	Stanbic	77.5 ↑	55.0	33	51	38
	UBA	48.1 ↑	42.2	40	26	37
	GT	34.1 ↓	48.3	41	16	49
	FBG	63.0 ↑	32.2	48	35	12
	RBL	66.6	-	17	14	-
	SCB	39.9 ↓	52.9	13	67	54
	FNB	38.0 ↓	53.2	10	48	59
	NIB	65.9 ↑	38.4	25	24	41
	ADB	39.1 ↓	54.4	41	-	-4
	Zenith	63.2 ↑	51.3	-	37	51
	FAB	55.1 ↓	58.2	41	32	59
	UMB	74.9 ↑	47.3	26	25	49

↑ Increase ↓ Decline



05

Business Banking



Level of Service Quality,
Satisfaction & Loyalty

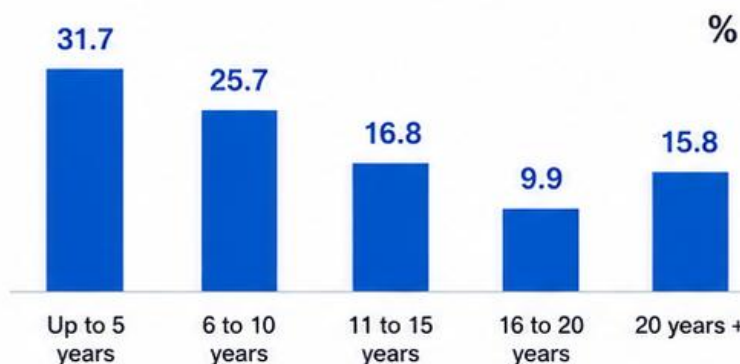




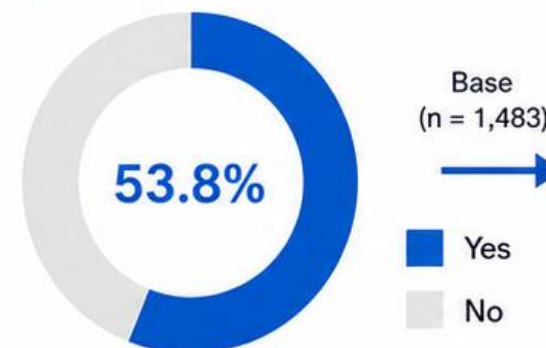
BUSINESS BANKING PROFILE



Duration of relations with Primary Bank



Do you have accounts with other Banks?



Top 10 banks, customers save with aside their main bank



Products Patronised



99.3%

Current



10.5%

Investment



Banking Services Patronised



54.0% Traditional Banking



5.5% Remote Banking



40.5% Both

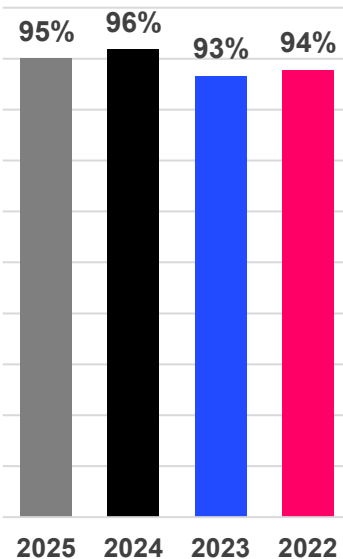


Annual Turnover

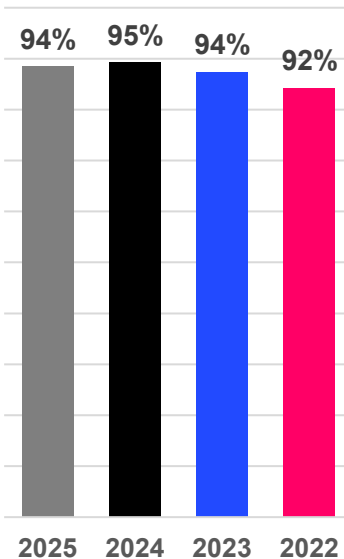




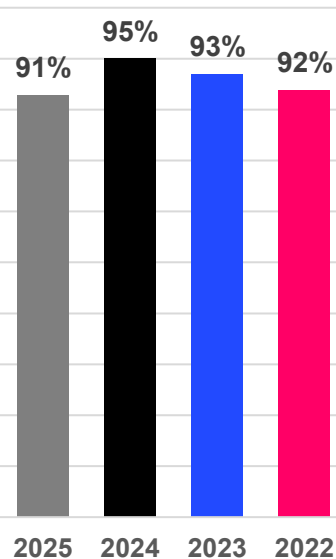
Tangibles



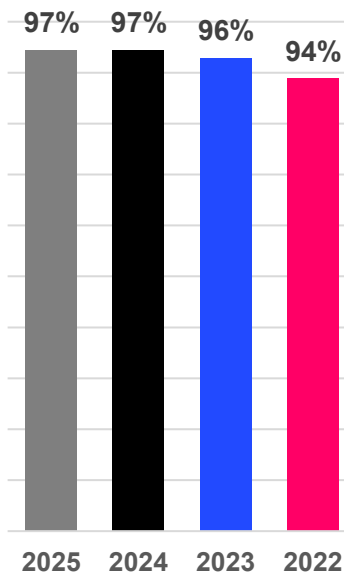
Reliability



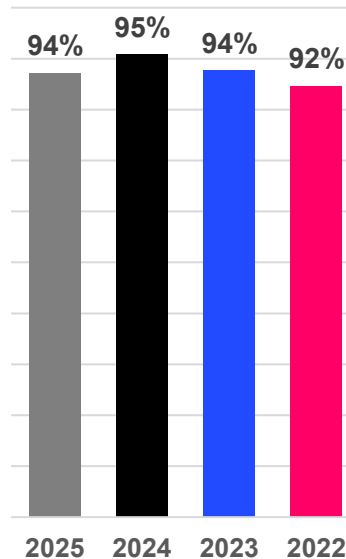
Responsiveness



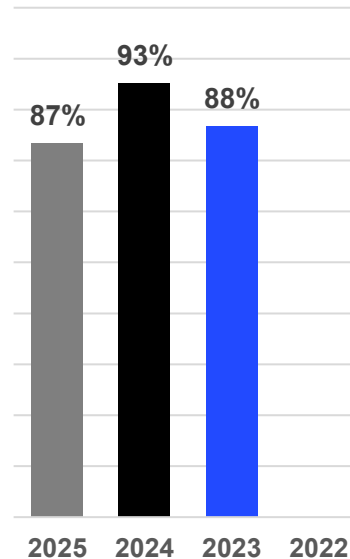
Assurance



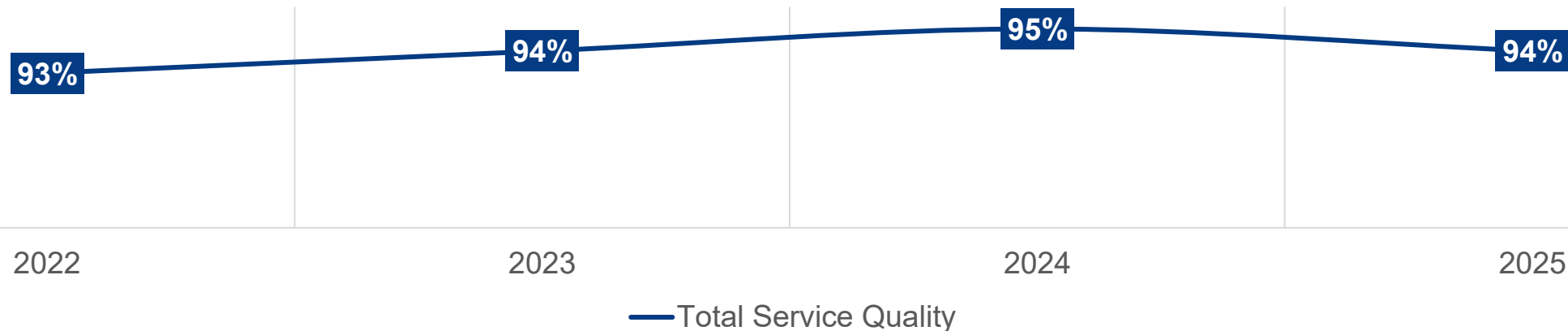
Empathy



Ease of Use

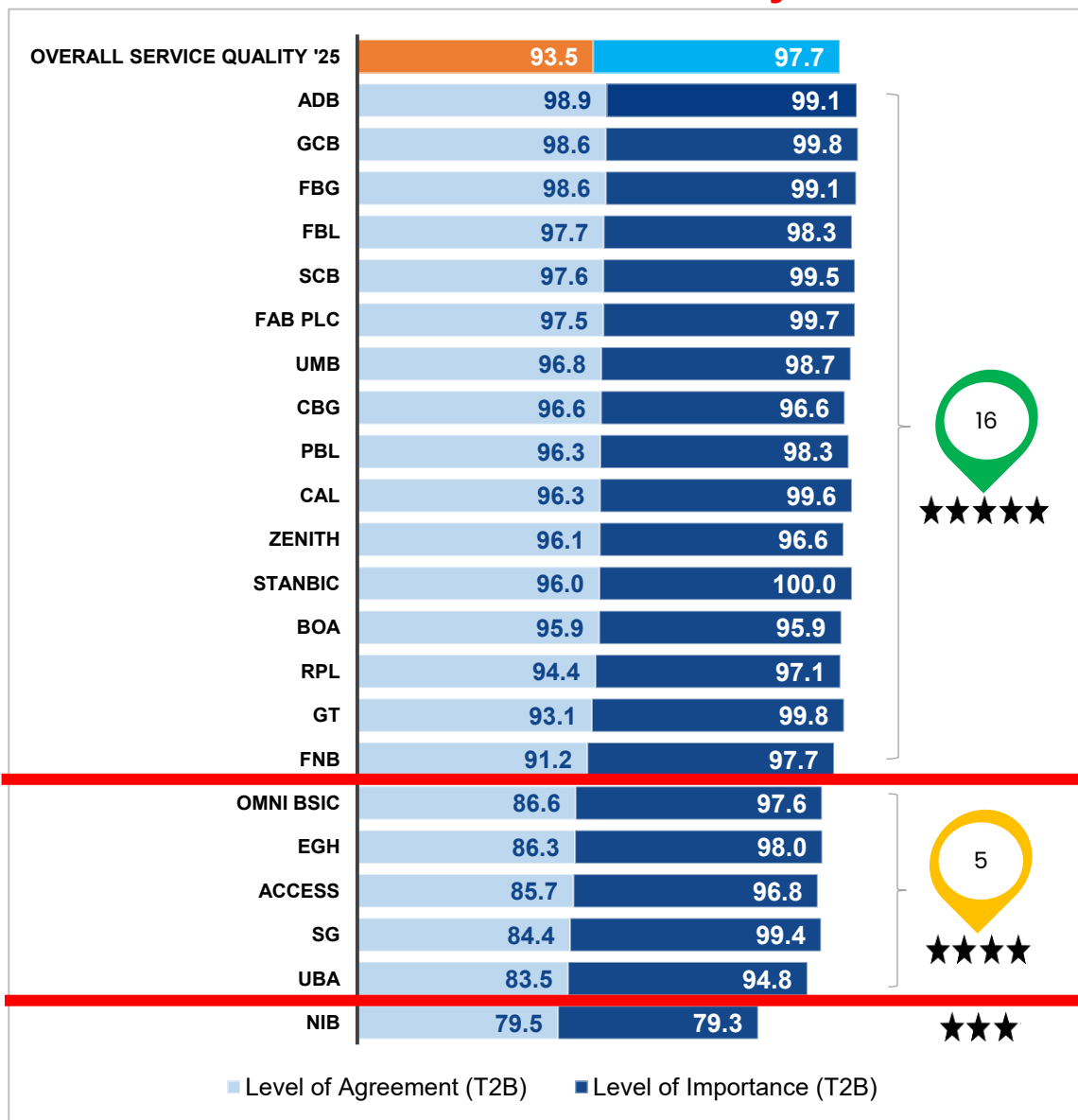


Total Service Quality





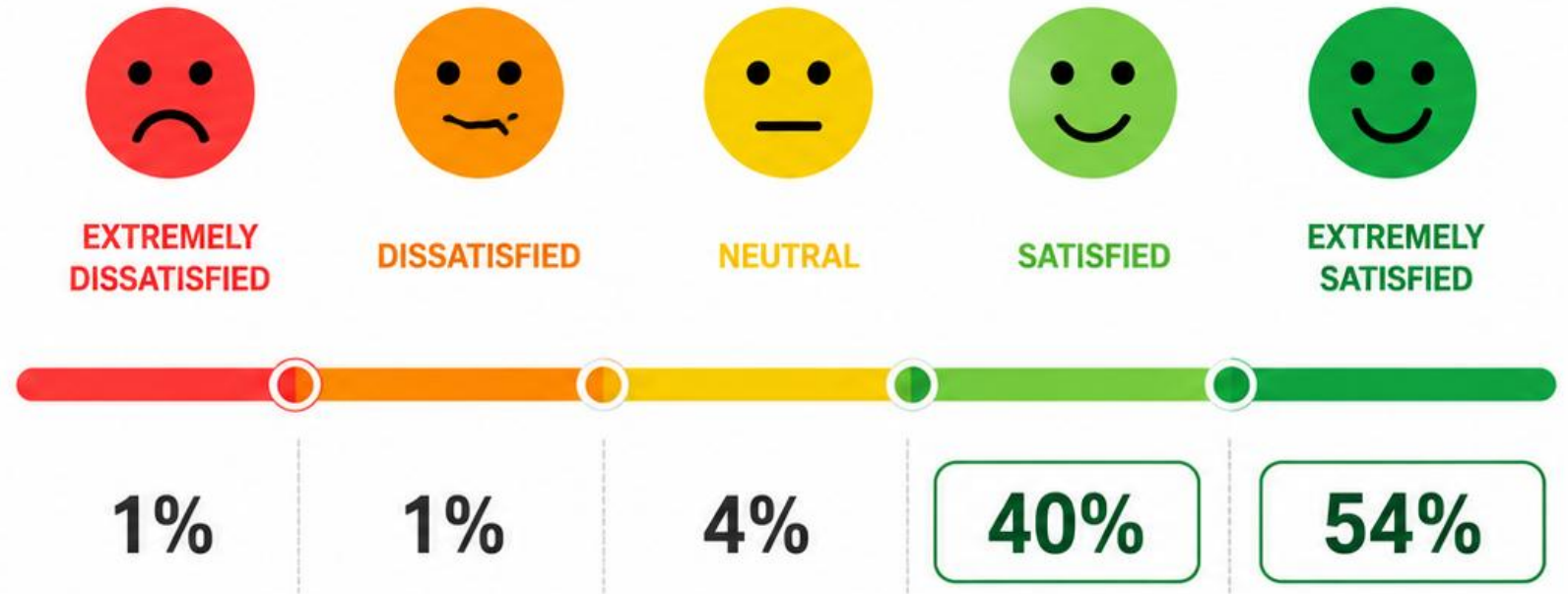
Overall Service Quality



Banks	2025 T2B/%	2024 T2B/%	2023 T2B/%	2022 T2B/%
Overall	93.5↓	95.3	93.6	92.9
ABSA	-	86.8	94.3	82.3
ADB	98.9↑	96.1	98.2	-
Access	85.7	-	97.5	99.6
BOA	95.9↓	96.7	91.9	88.8
CAL	96.3↓	98.8	92.0	100
CBG	96.6↓	99.6	97.1	92.2
EGH	86.3↓	95.5	96.6	95.7
OMNI	86.6↓	98.2	99.2	97.6
PBL	96.3↓	97.1	92.8	98.6
SG	84.4↓	96.7	93.3	95.2
FBL	97.7↑	92.1	86.8	73.0
GCB	98.6↑	96.8	89.9	84.3
Stanbic	96.0↑	87.2	87.8	99.8
UBA	83.5↓	89.0	95.2	96.2
GT	93.1↓	95.1	91.9	92.0
FBG	98.6↑	93.3	95.8	98.1
RBL	94.4	-	88.6	86.0
SCB	97.6↑	95.9	97.1	99.2
FNB	91.2↓	96.2	93.9	99.0
NIB	79.5↓	96.8	97.1	95.5
FAB PLC	97.5↑	96.4	96.9	92.2
ZENITH	96.1↓	97.8	-	90.7
UMB	96.8↓	96.9	87.3	88.3



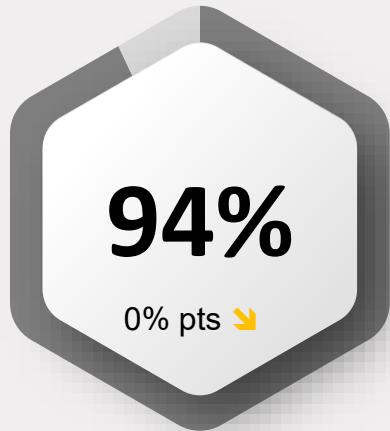
CUSTOMER SATISFACTION FOR BUSINESS BANKING – 2025



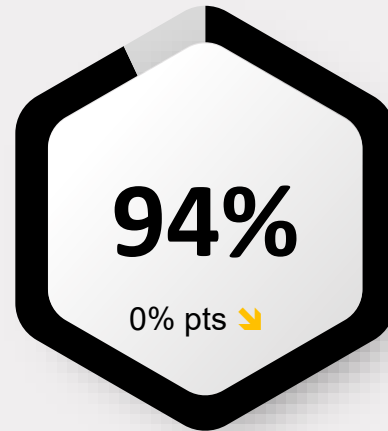


Customer Satisfaction for Business Banking – 2022 - 2025

2025



2024



2023



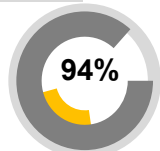
2022



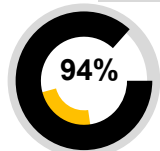


Overall Customer Satisfaction

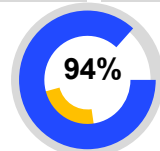
Overall Satisfaction →



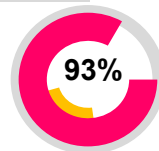
2025



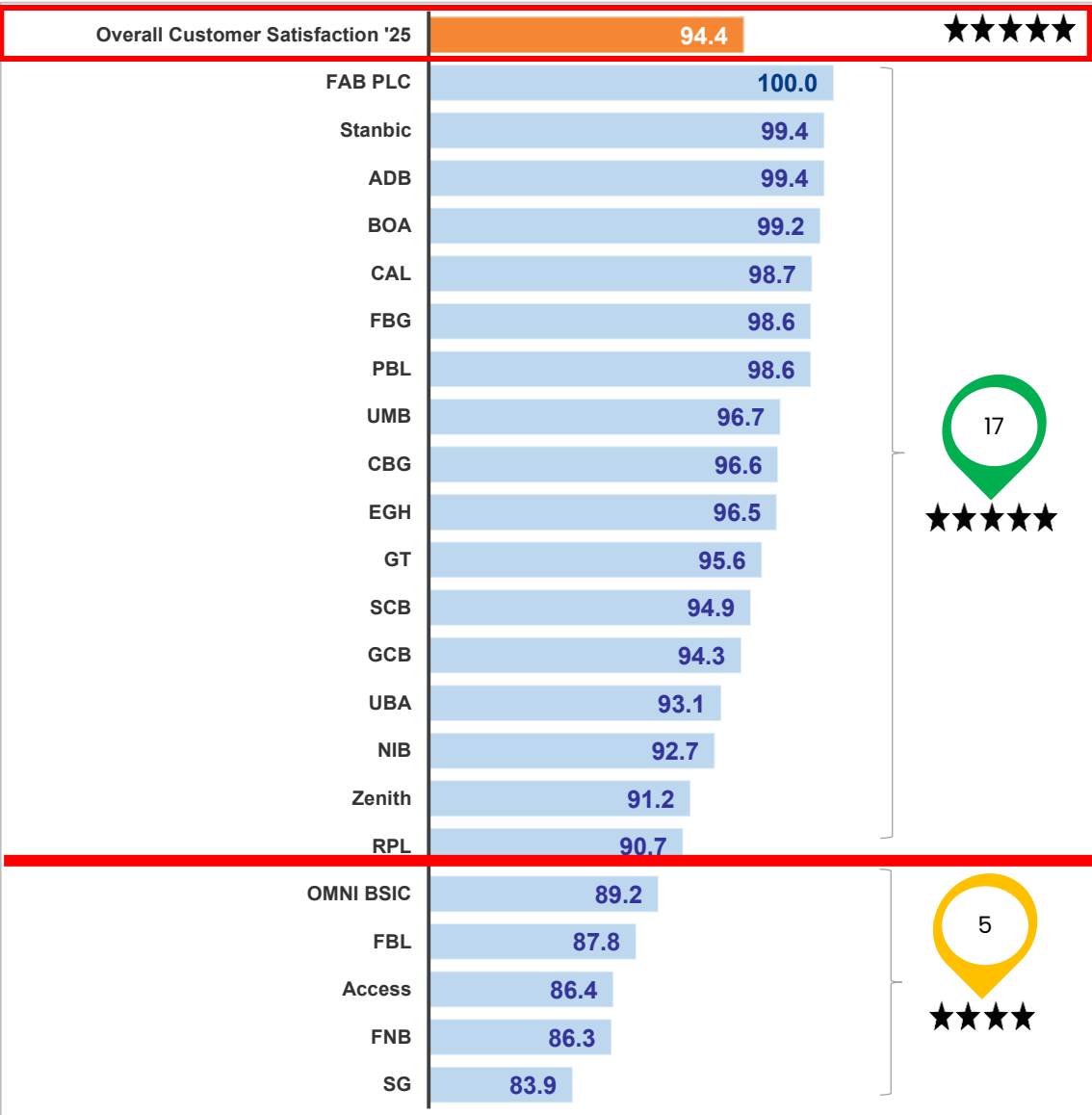
2024



2023



2022



ABSA



Access



BOA



CAL



CBG



EGH



OMNI



PBL



SG



FBL



GCB



Stanbic



UBA



GT



FBG



RBL



SCB



FNB



NIB



ADB



Zenith



FAB



UMB

-

86.4

99.2 ↑

98.7 ↓

96.6 ↓

96.5 ↑

89.2 ↓

98.6 ↑

83.9 ↓

87.8 ↓

94.3 ↓

99.4 ↑

93.1 ↑

95.6 ↓

98.6 ↑

90.7

94.9 ↓

86.3 ↓

92.7 ↑

99.4 ↑

91.2 ↓

100 ↑

96.7 ↑

81.4

-

98.1

100

98.3

93.4

99.2

91.0

96.6

95.6

98.7

84.6

76.9

95.9

95.9

-

96.7

96.1

90.2

95.9

97.1

96.9

87.6

100

100

95

85

96

97

93

99

79

88

98

83

96

96

99

93

88

98

98

96

-

94

96

86

91

98

100

96

98

93

98

91

70

82

99

96

94

94

85

97

94

96

-

97

92

91



**Business
Banking**

Customer Loyalty



CUSTOMER LOYALTY – 2025

Loyal customers drive sustainable growth and long-term value.



Behavioural

Measures actions and behaviours that reflect loyalty such as repeat usage, retention and share of wallet.



Emotional

Measures the emotional connection customers feel towards the bank, including trust, preference and advocacy.



OVERALL LOYALTY SCORE

80.2% in 2025



Strong behavioural and emotional loyalty continue to drive customer relationships and business success.

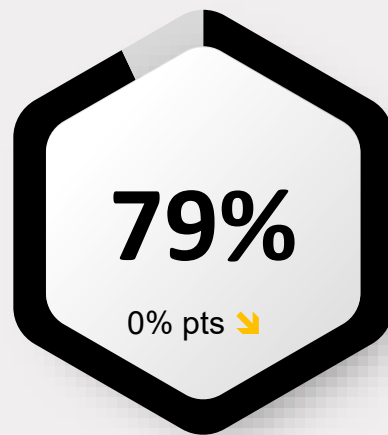


Customer Loyalty for Business Banking – 2022 - 2025

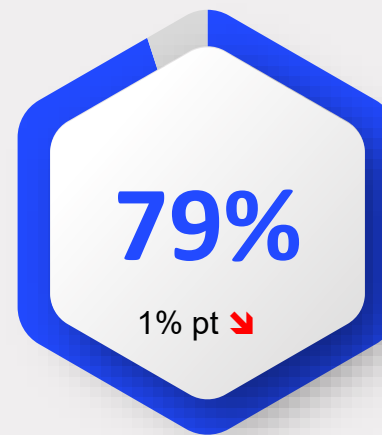
2025



2024



2023



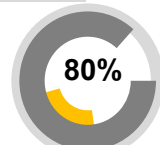
2022



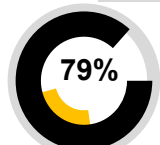


Overall Customer Loyalty

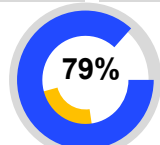
Overall Customer Loyalty



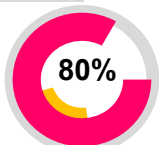
2025



2024



2023



2022



ABSA

-

80.5

85.2

70.4



Access

74.3

-

86.1

83.8



BOA

88.5

84.3

85.6

79.6



CAL

80.5

82.9

87.7

94.1



CBG

84.1

82.4

86.1

82.0



EGH

76.3

73.1

78.3

84.1



OMNI

65.3

90.1

85.1

90.4



PBL

83.5

78.6

84.2

94.9



SG

65.3

77.3

72.4

82.5



FBL

83.0

10

88.6

73.9

63.4



GCB

78.6

80.1

74.8

48.9



Stanbic

80.3

10

73.4

67.9

87.3



UBA

61.7

84.5

79.6

78.6



GT

82.7

78.6

78.7

77.4



FBG

90.6

90.1

81.0

82.6



RBL

86.2

-

66.6

69.3



SCB

82.2

78.4

81.1

84.9



FNB

77.6

80.1

73.6

88.4



NIB

72.9

82.4

84.8

87.6



ADB

90.8

82.3

84.6

-



Zenith

94.0

73.1

-

67.9



FAB

82.6

84.3

76.2

88.4



UMB

82.0

84.5

72.1

77.8



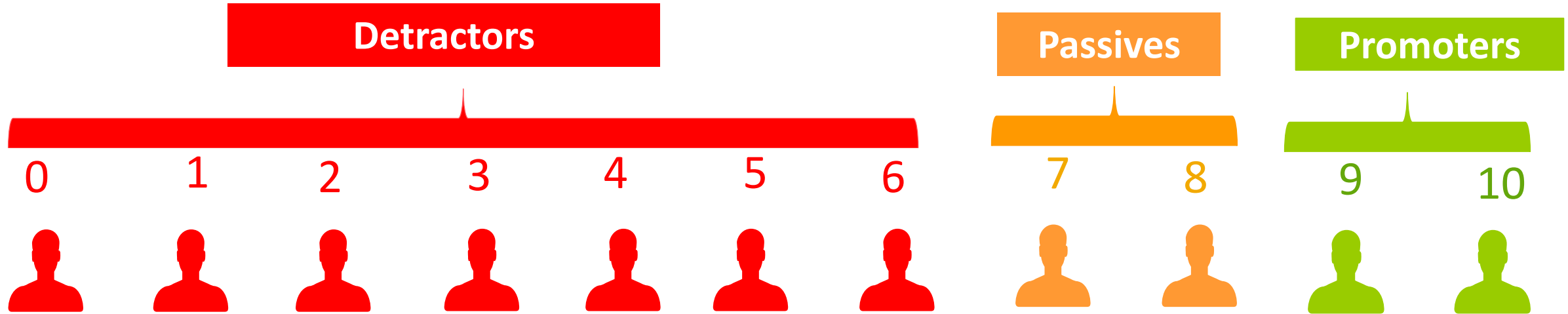
06



Net Promoter Score (Business Banking)



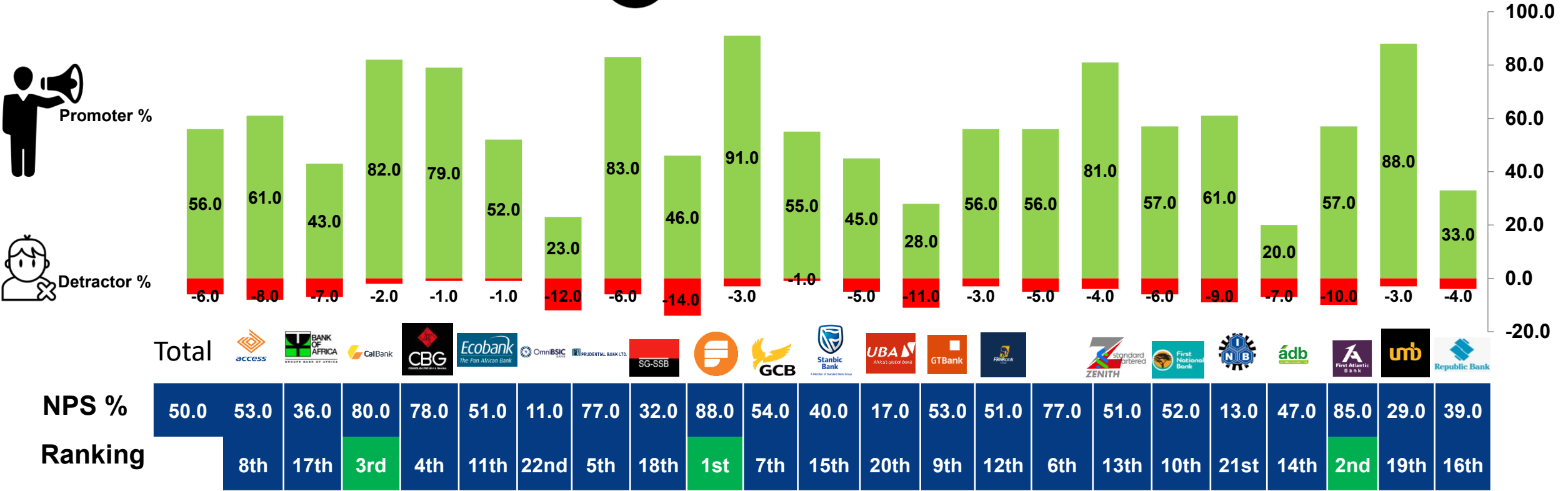
How we determine the Net Promoters



Net Promoter Score – Calculation

- The calculation is based on percents (%)
- Promoters = score 9 or 10
- Detractors = score 0 to 6
- **Net Promoter Score (NPS) = (% Promoters) – (% Detractors)**
- % of people scoring 7 and 8 is calculated but ignored.

Net Promoter Score - 2025



NPS < 50%	Serious Issue
50% < NPS < 75	Quite Good
NPS > 75%	Exceptionally Good

Net Promoter score =

Promoters

Likely to Recommend

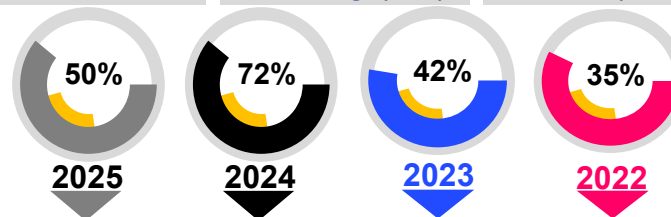
-

Detractors

Unlikely to Recommend



Overall NPS →



		2025	2024	2023	2022
	ABSA	-	57.1	28.0	35
	Access	53	-	40.0	36
	BOA	36 ↘	78.4	38.0	48
	CAL	80 ↘	90.1	48.0	53
	CBG	78 ↘	83.1	70.0	23
	Ecobank	51 ↘	76.7	59.0	62
	OmniBSIC	11 ↘	86.7	77.0	34
	PBL	77 ↗	72.3	60.0	79
	SG	32 ↘	68.0	21.0	11
	Fidelity	88 ↗	74.0	31.0	4
	GCB	54 ↘	87.3	30.0	13
	Stanbic	40 ↘	68.4	23.0	51
	UBA	17 ↘	40.8	52.0	26
	GT	53 ↘	67.1	15.0	16
	FBG	51 ↘	70.6	47.0	35
	RBL	39 ↗	-	18.0	14
	SCB	51 ↘	72.1	67.0	67
	FNB	52 ↘	64.7	44.0	48
	NIB	13 ↘	70.9	32.0	24
	ADB	47 ↘	70.9	43.0	-
	Zenith	77 ↗	75.7	-	37
	FAB	85 ↗	72.4	53.0	32
	UMB	29 ↘	72.8	30.0	25

↗ Increase ↘ Decline



07

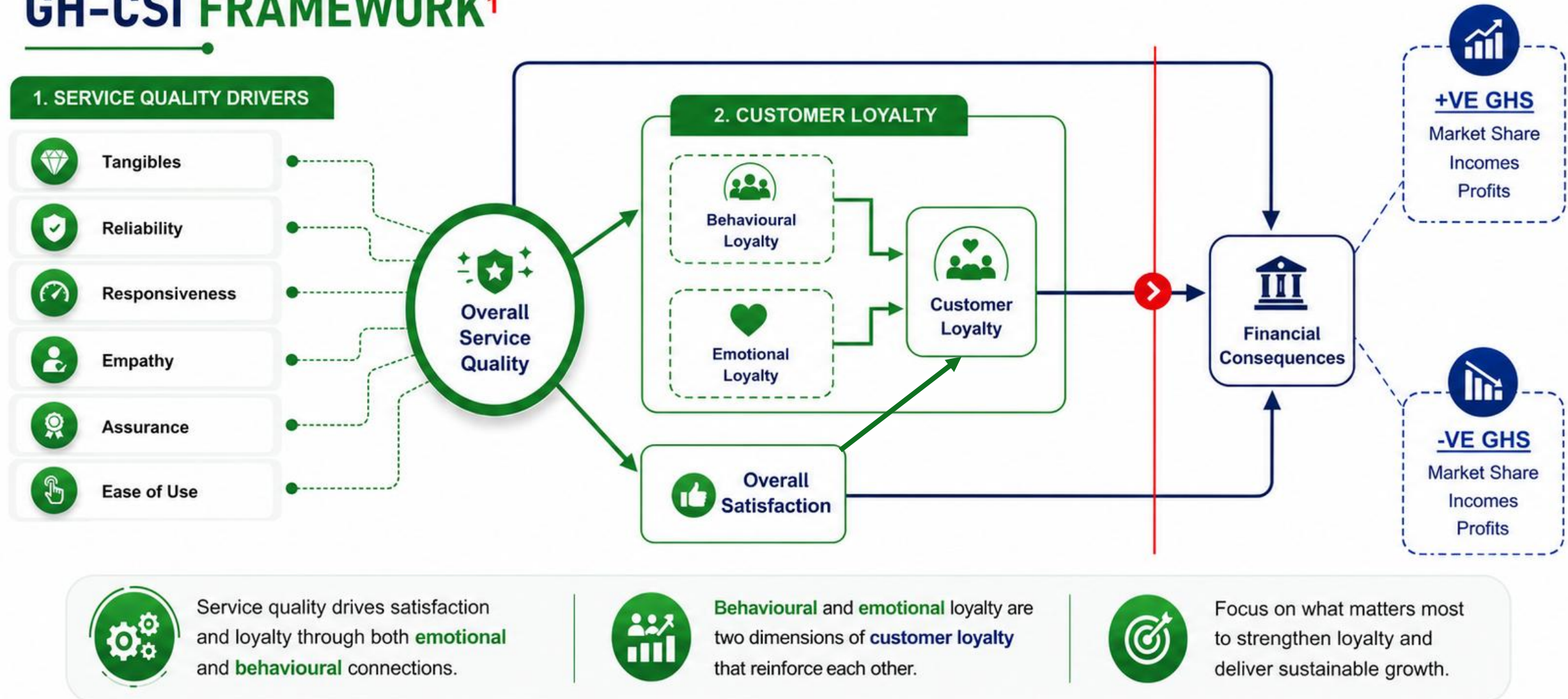


GH – CSI FRAMEWORK & SCORES (2021-2025)





GH-CSI FRAMEWORK¹



1. Based on the Behavioural Consequences of service quality by Zeithaml, V. A., et al. (1996)



ESTABLISHED GH-CSI FOR 2025

The Ghana Customer Satisfaction Index (GH-CSI) measures overall satisfaction across banking segments.



92.7%

CONSUMER BANKING



Excellent Satisfaction



98.3%

BUSINESS BANKING



Exceptional Satisfaction

THANK YOU

We appreciate your time and attention.
Together, we build a better banking experience.



People



Integrity



Excellence



Impact