

GH-CSI REPORT 2023

CIMG Research Findings
September 2024

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01

Context



Background

- GH-CSI is an annual survey commissioned in 2021 by the CIMG to establish a customer satisfaction index score for the banking industry.
- This report presents the 3rd wave for consumer banking and 2nd wave for business banking.
- The report shows the year-on-year comparative analysis of the;
 - Industry performance and;
 - Performance of individual banks

Broad Aims

1. To measure the levels of Service Quality, Customer Satisfaction and Customer Loyalty for 2023 and compare same with previous performances
2. To establish the 2023 Index and compare same with previous indices



Specific objectives:



Measure the levels of service quality, customer satisfaction and customer loyalty for Banking Services



Compare the levels of service quality, customer satisfaction, and customer loyalty for 2021, 2022 and 2023



Compute the 2023 index and compare same with 2022 & 2021



Measure the Net Promoter Score (NPS) for 2023 and compare same with 2022 & 2021 scores



Key Stakeholders





Definition of the Six Dimensions

An adaptation of
SERVPERF, E-S-
QUAL and
Ebankqual models



1. **SERVPERF (Cronin, J.J & Taylor, S. 1992)**
2. **E-S-QUAL (Parasuraman, A., et al., 2005)**
3. **Ebankqual Model - (Kumbhar, V. M., 2021)**



Scale Items

SERVICE QUALITY

A total of 36 questions on Service Quality were adopted, comprising:

- Tangibility – 6 questions
- Reliability – 7 questions
- Responsiveness – 5 questions
- Assurance – 4 questions
- Empathy – 6 questions
- Ease of Use – 8 questions

CUSTOMER SATISFACTION

A single question was used to solicit responses from respondents

CUSTOMER LOYALTY –

The questions on Customer Loyalty were:

- Behavioural Loyalty - 6 questions
- Emotional Loyalty - 8 questions

1. **Dehghan, A. and A. Shahin (2011),**
2. **Tee, K. D. (2019)**



Star Rating



02

Methodology



Research Design

- Quantitative research design

Target;

- Existing customers of universal banks in Ghana
- Current active bank account holders
- Performed bank transactions within the last 3 months prior to the survey
- Gender: Male and Female
- Age: 18 years and above
- Key decision makers on where to bank.



Data Collection

- Instrumentation: Questionnaire survey

Approach;

- Consumer Banking
 - Intercept (face-to-face interviews)
 - Customers were engaged post-consumption
- Business Banking
 - Telephone interview
 - Banks provided database.
- Data was collected electronically via mobile devices.
- Data Analysis: Descriptive, EFA



Population & Sample Size

- Sampling Approach - Quota and systematic sampling
- Consumer Banking - 3,300
 - 150 per each bank
- Business Banking - 2,200
 - 100 per each bank

NB: Zenith opted out of this year's study.



Fieldwork

Fieldwork was conducted between December 11th, 2023, to February 14th, 2024

04 Consumer Banking

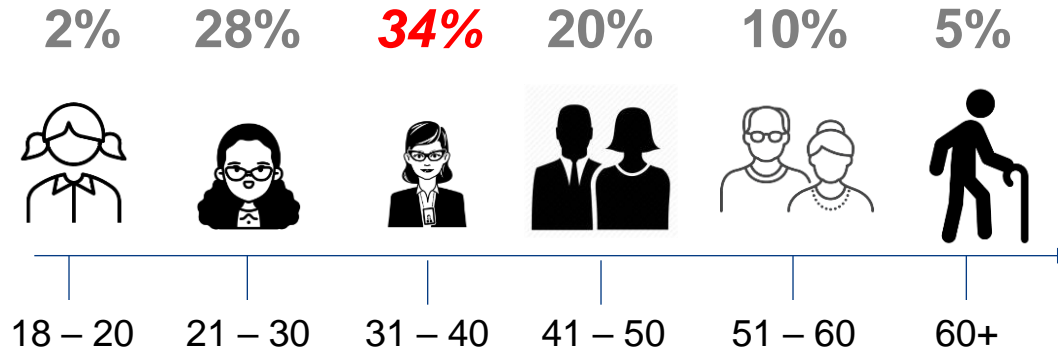
**Level of Service Quality,
Satisfaction & Loyalty**



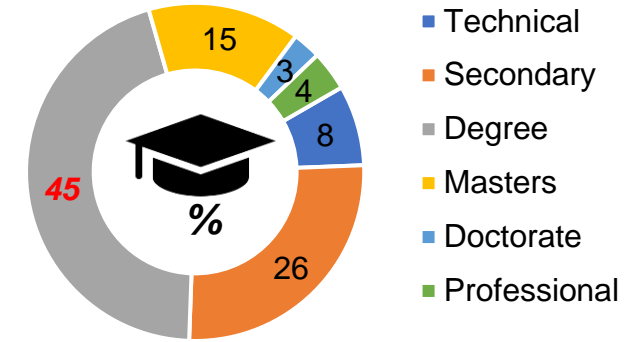
Gender



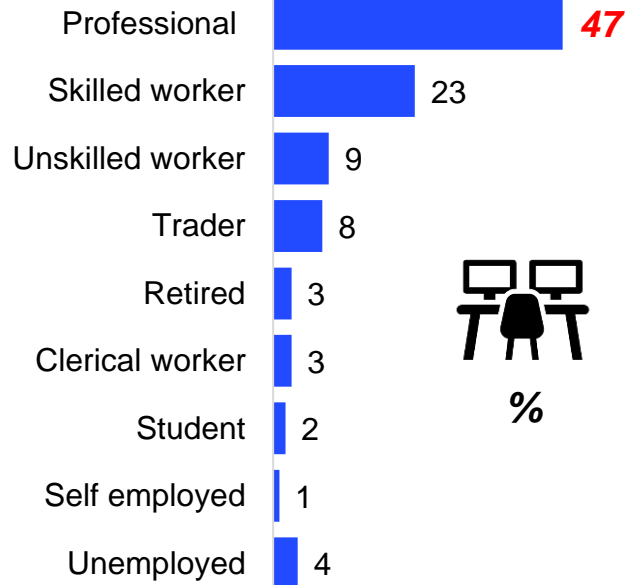
Age Group



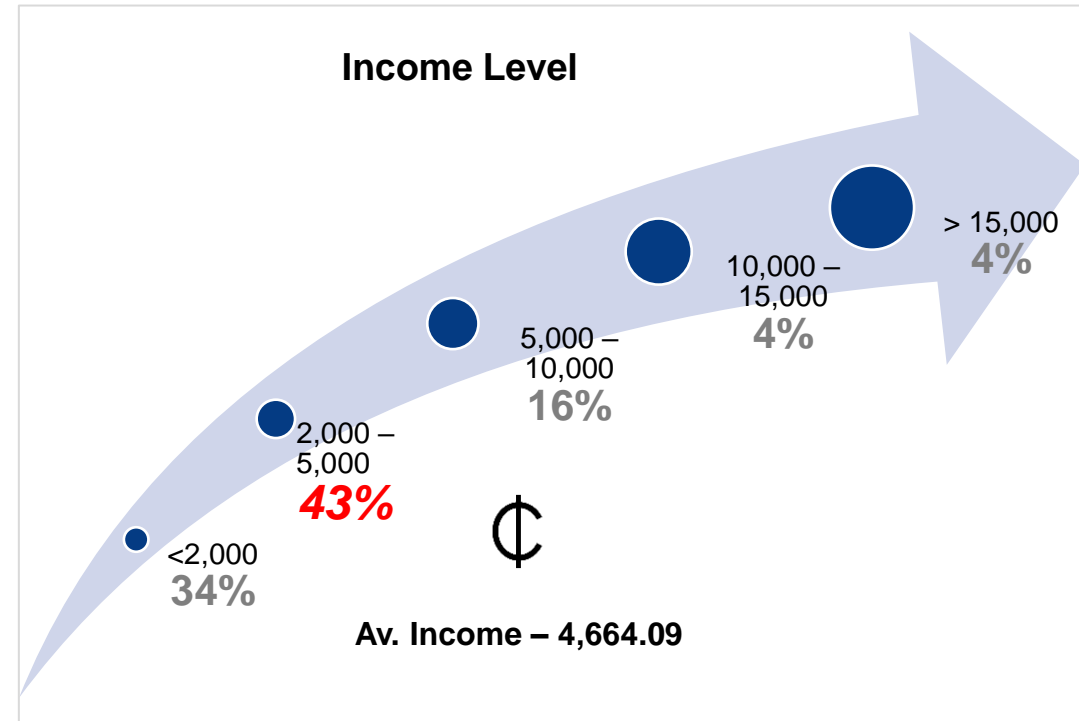
Level of Education

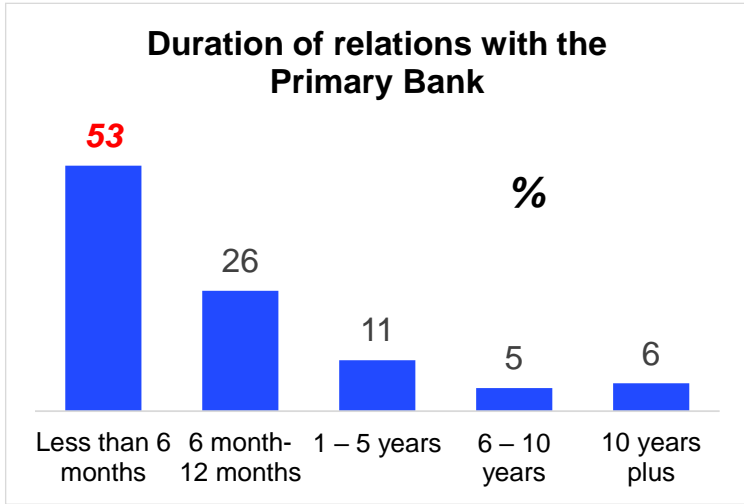


Employment Status

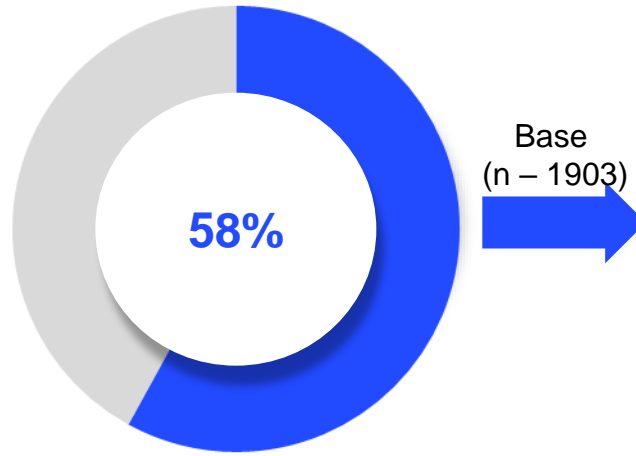


Income Level





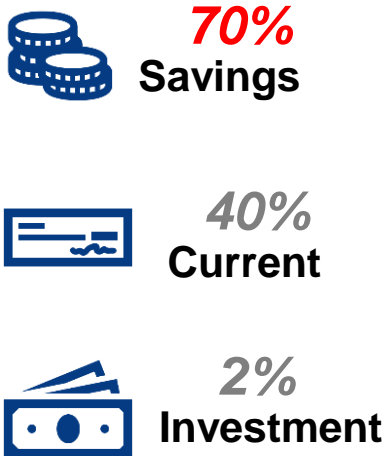
Do you save with other Banks?



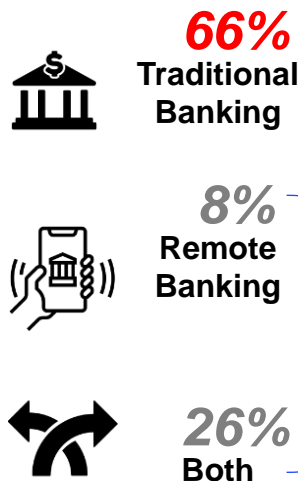
Top 10 banks, customers save with aside their primary bank



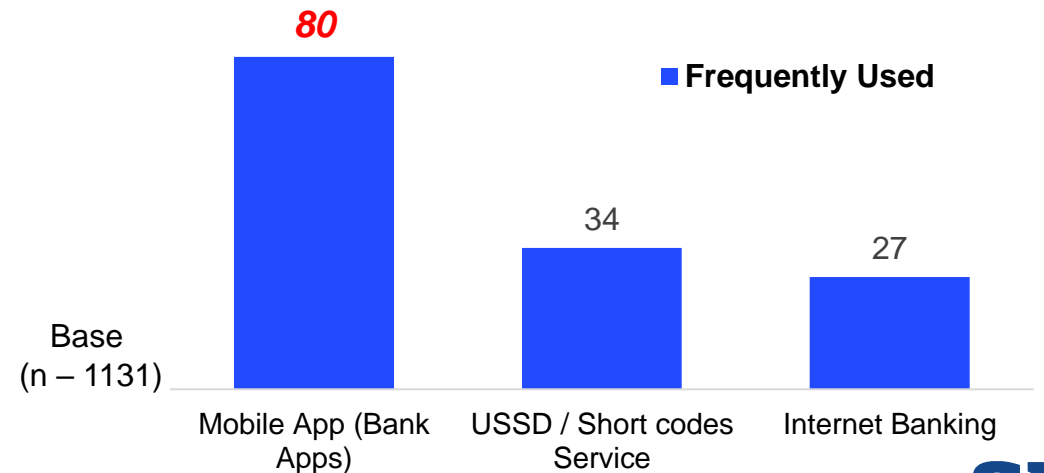
Account Type

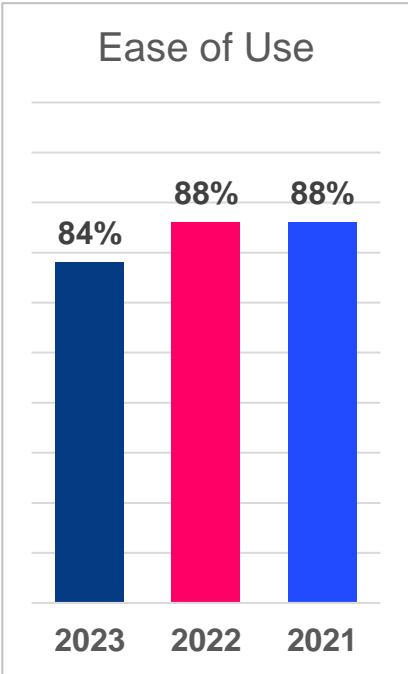
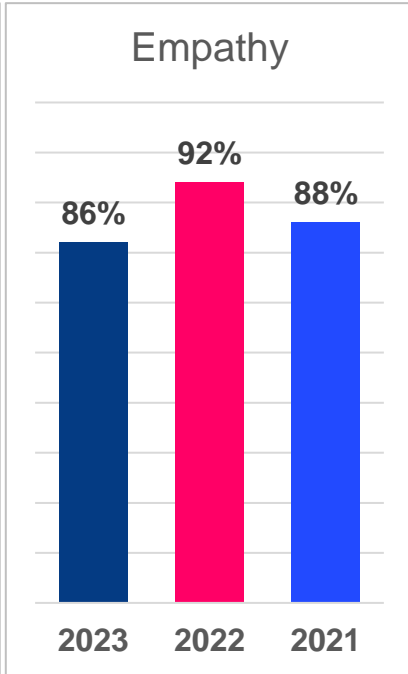
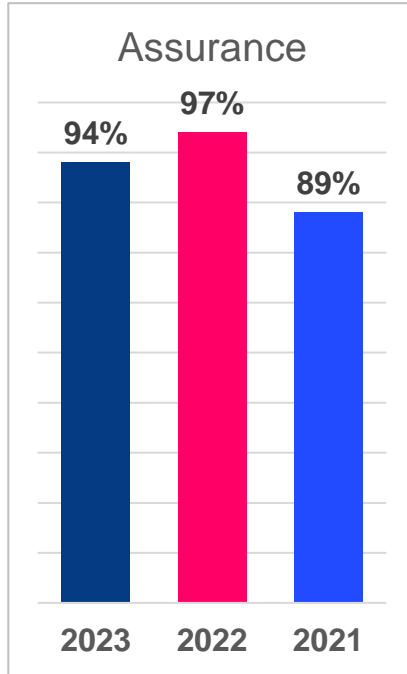
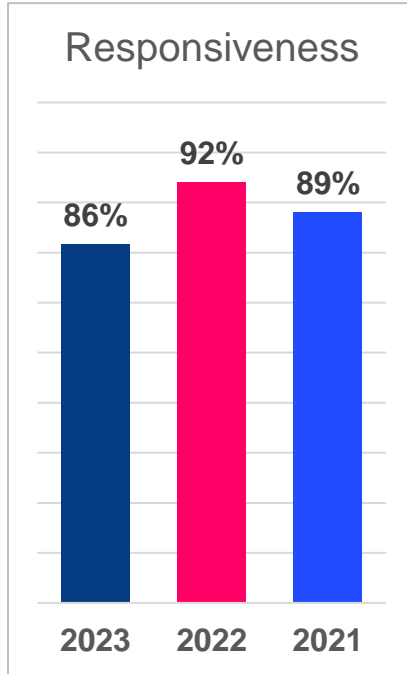
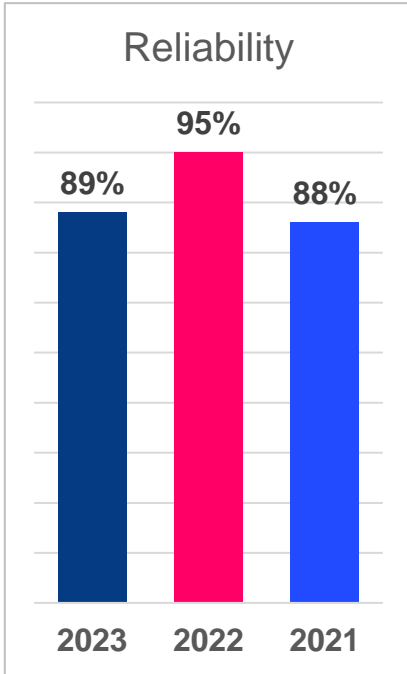
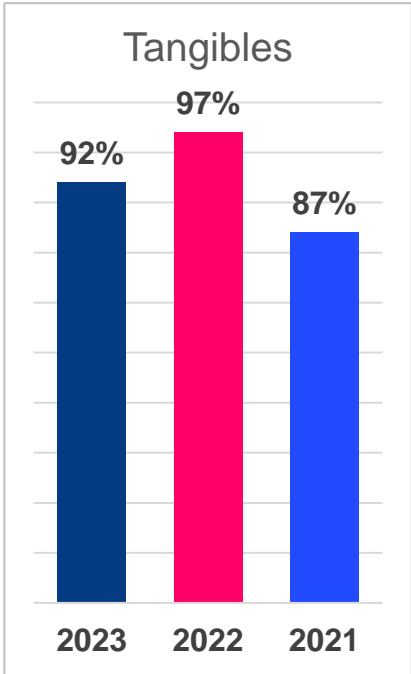


Banking Services Patronised

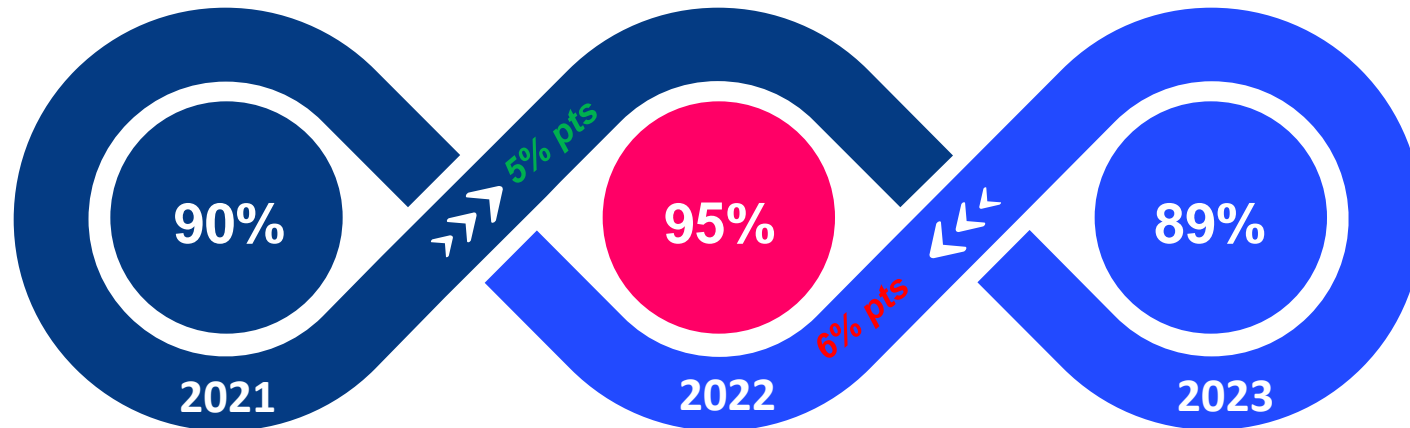


Type of Remote Banking Services Used



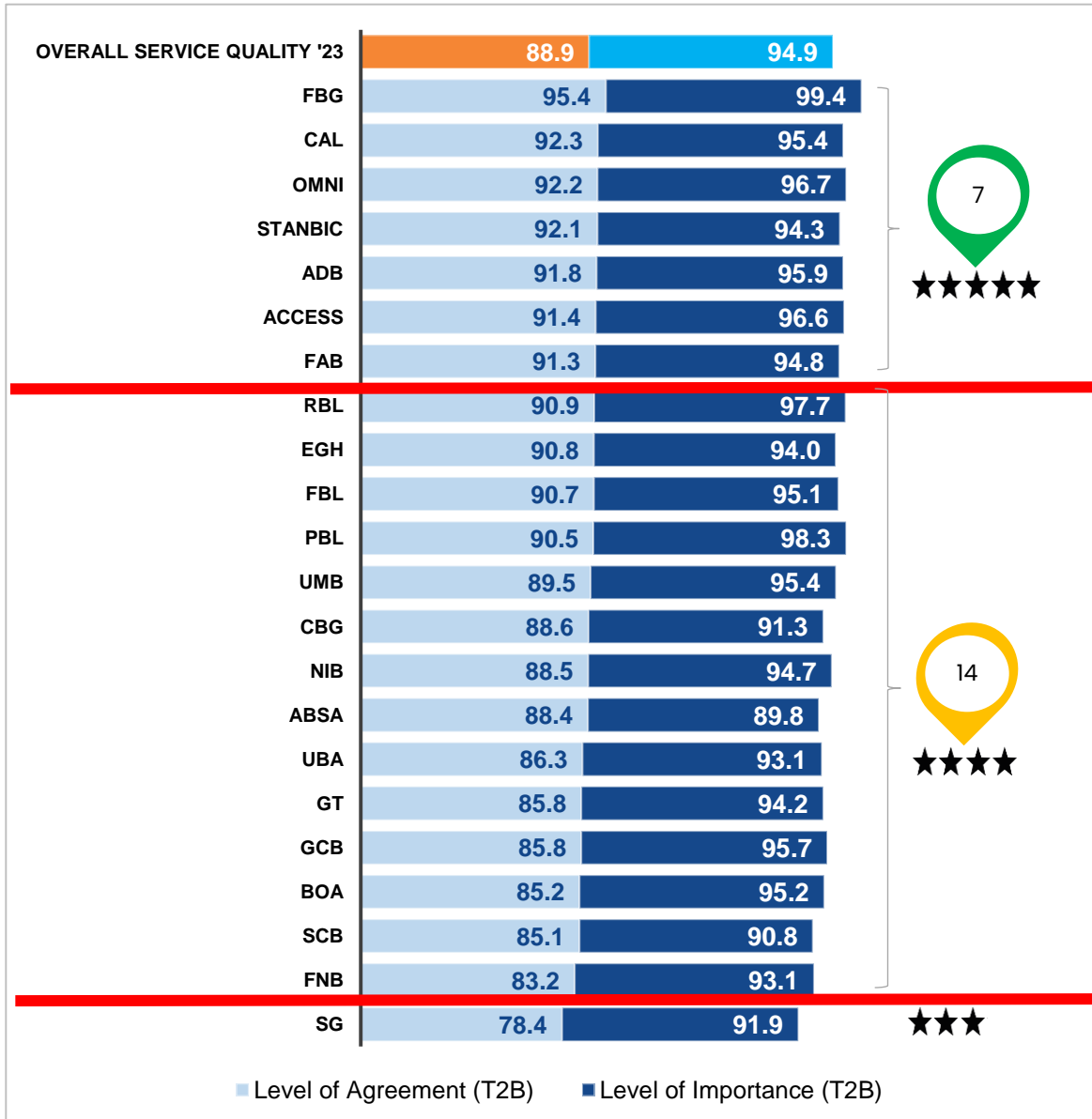


Total Service Quality Score





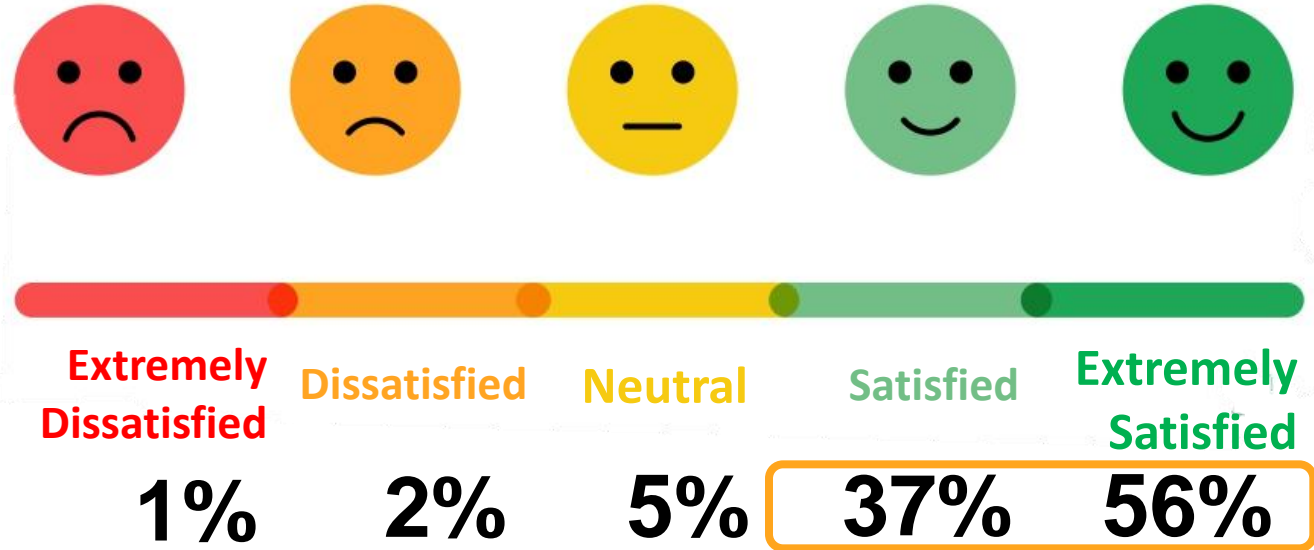
Overall Service Quality



Banks	2023 T2B/%	2022 T2B/%	2021 T2B/%
Overall	88.9 ↓	94.5	89.9
ABSA	88.4 ↓	97.7	93.4
ADB	91.8	-	66.6
Access	91.4 ↓	96.4	94.3
BOA	85.2 ↓	89.2	86.6
CAL	92.3 ↓	96.8	91.8
CBG	88.6 ↓	93.5	88.1
EGH	90.8 ↑	86.1	96.8
OMNI	92.2 ↓	93.8	89.9
PBL	90.5 ↓	95.4	96.0
SG	78.4 ↓	86.4	94.3
FBL	90.7 ↓	96.0	91.4
GCB	85.8 ↓	91.8	82.5
Stanbic	92.1 ↓	97.9	89.3
UBA	86.3 ↓	95.1	94.0
GT	85.8 ↓	93.8	88.8
FBG	95.4 ↓	96.3	85.3
RBL	90.9 ↓	98.0	-
SCB	85.1 ↓	97.1	89.9
FNB	83.2 ↓	95.5	93.2
NIB	88.5 ↓	93.7	89.9
FAB	91.3 ↓	97.5	92.3
ZENITH	-	91.6	93.3
UMB	89.5 ↓	99.6	90.4



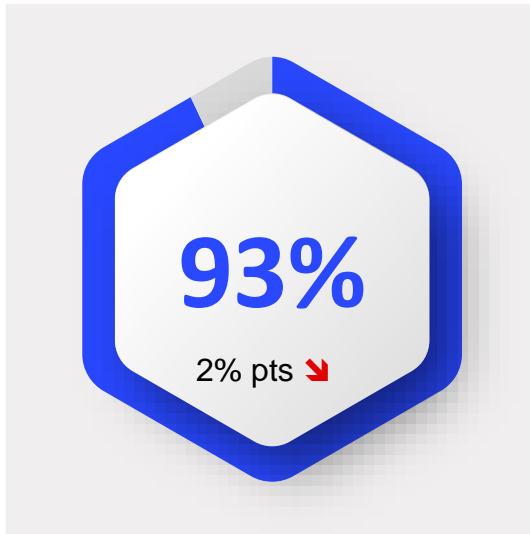
Customer Satisfaction for Consumer Banking - 2023





Customer Satisfaction for Consumer Banking – 2021 - 2023

2023



2022



2021

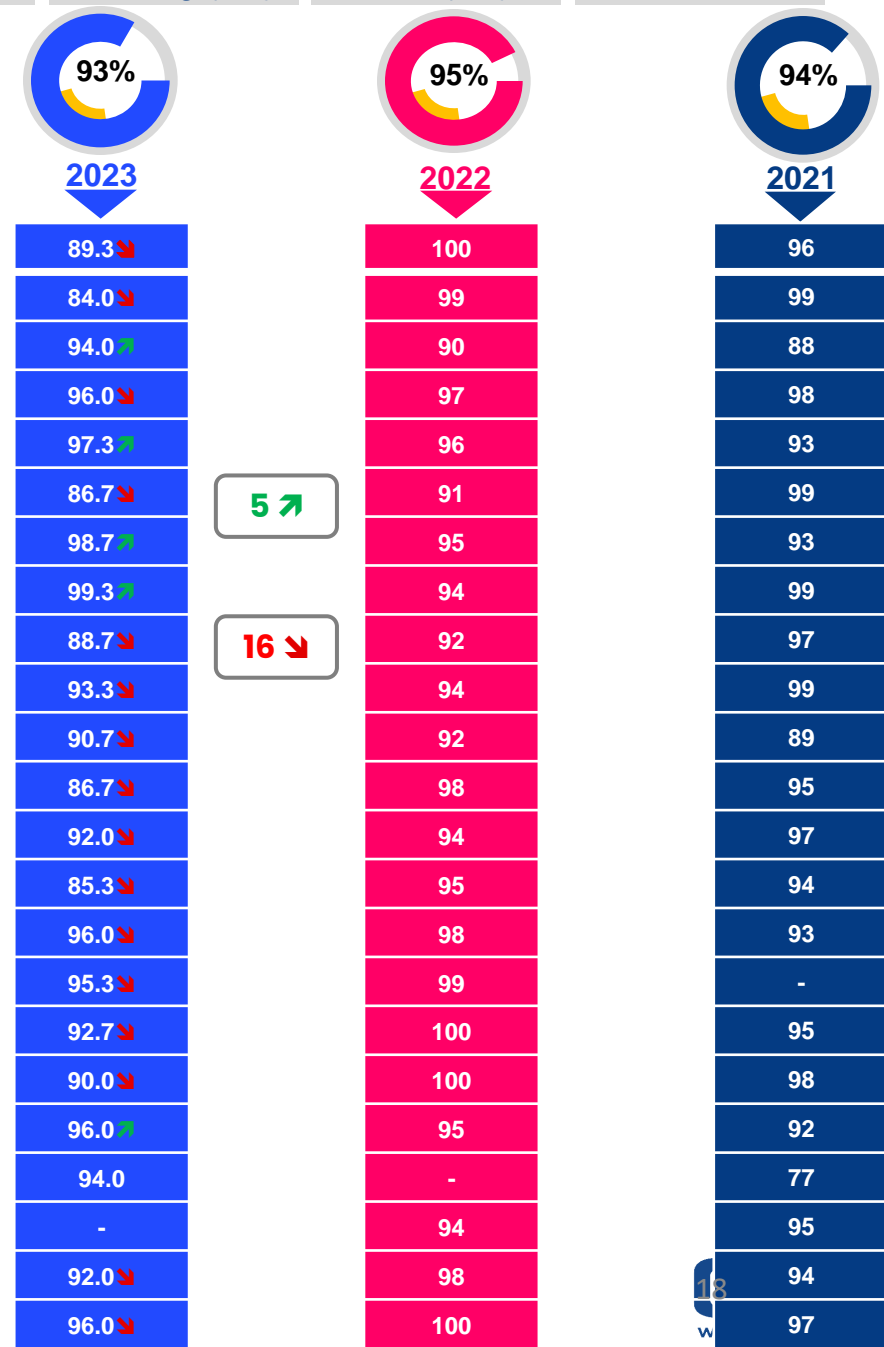




Overall Customer Satisfaction



Overall Satisfaction →



5 ↑

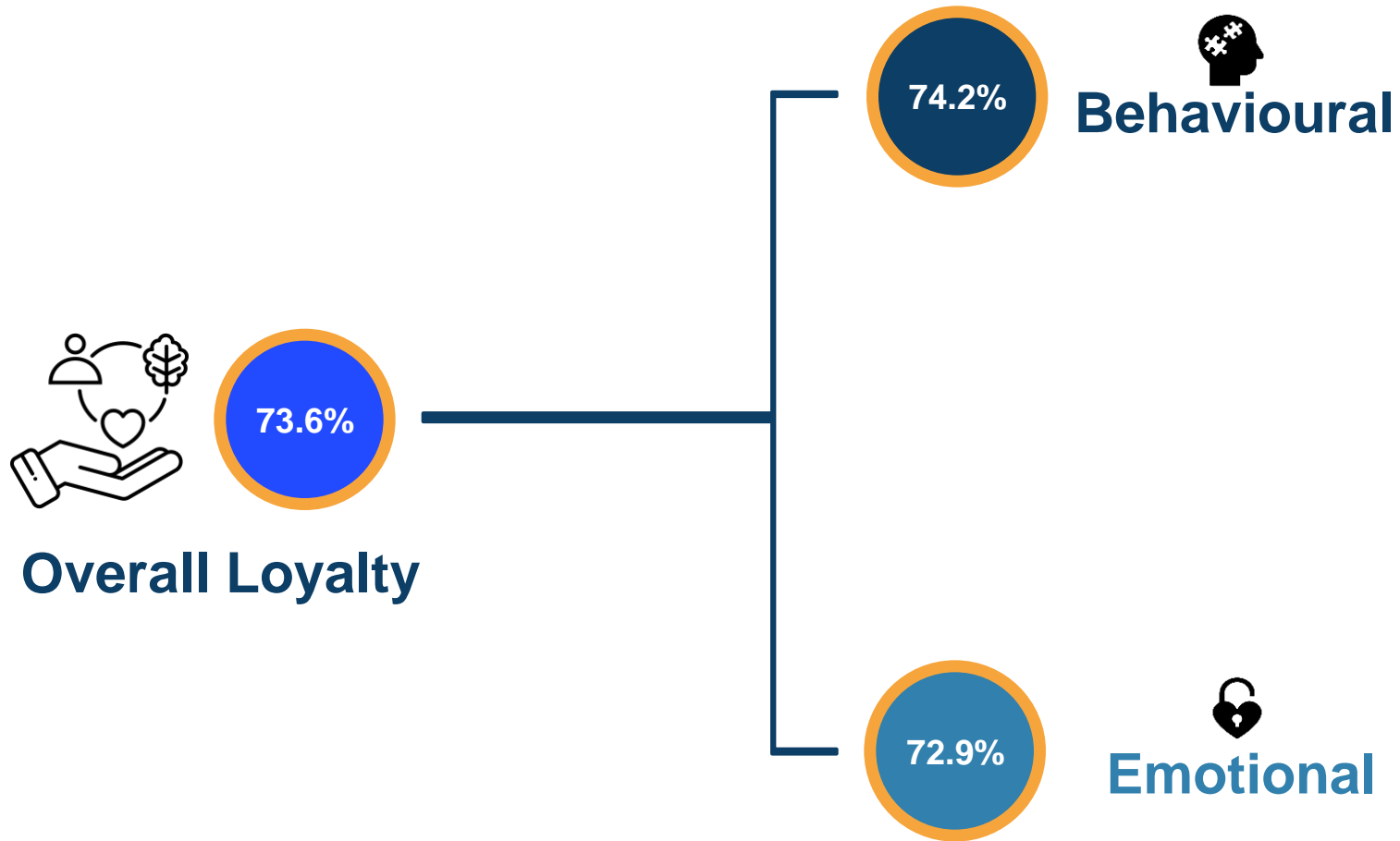
16 ↓

**Consumer
Banking**

Customer Loyalty



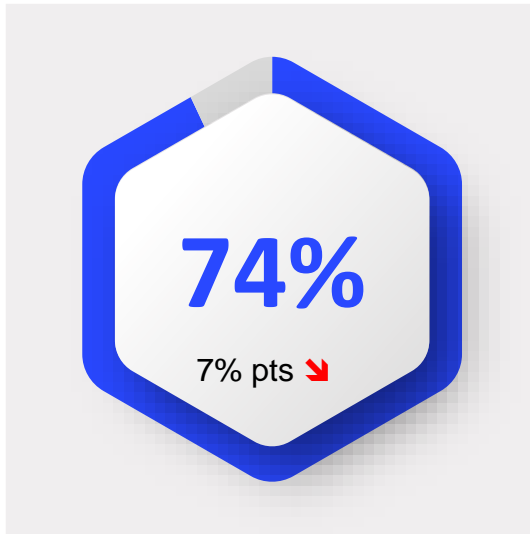
Customer Loyalty - 2023



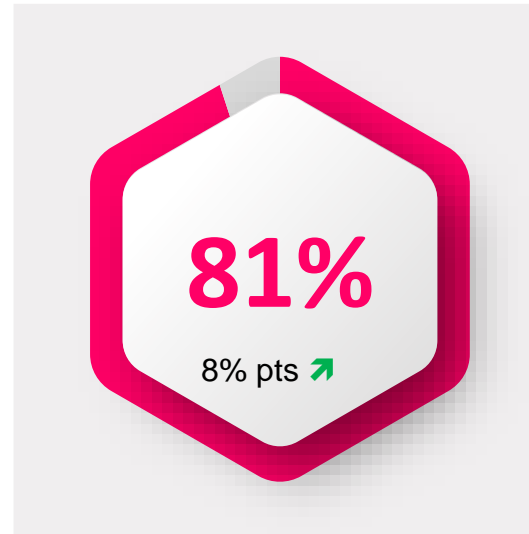


Customer Loyalty for Consumer Banking – 2021 - 2023

2023



2022



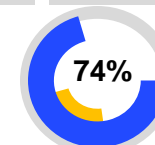
2021



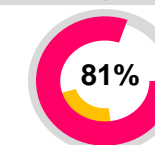


Overall Customer Loyalty

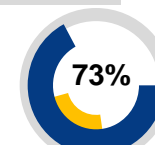
Overall Customer Loyalty



2023



2022



2021

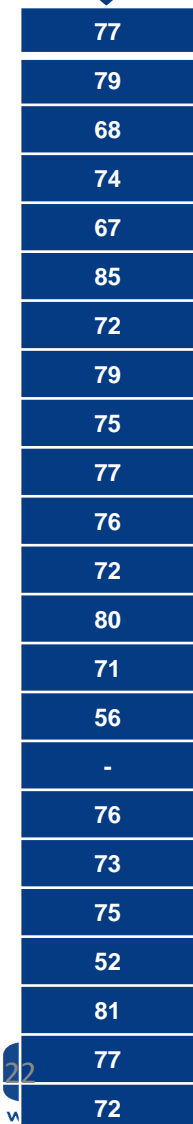
OVERALL CUSTOMER LOYALTY '23	73.6	★★★★
FBG	85.9	★★★★★
ECOBANK	80.6	 ★★★★★
OMNIBSIC	79.4	
ABSA	79.3	
PBL	79.1	
RPL	78.2	
CAL	77.7	
STANBIC	77.3	
FAB	76.8	
UMB	74.9	
FIDELITY	74.1	
ACCESS	74.1	
ADB	74.1	
GCB	71.1	
UBA	71.0	
GT	70.5	 ★★
BOA	68.7	
CBG	68.5	
NIB	65.9	
FNB	62.4	
SCB	62.2	
SG	61.1	

- ABSA
- Access
- BOA
- CAL
- CBG
- EGH
- OMNI
- PBL
- SG
- FBL
- GCB
- Stanbic
- UBA
- GT
- FBG
- RBL
- SCB
- FNB
- NIB
- ADB
- Zenith
- FAB
- UMB



3 ↑

18 ↓



05

**Net Promoter Score
(Consumer Banking)**



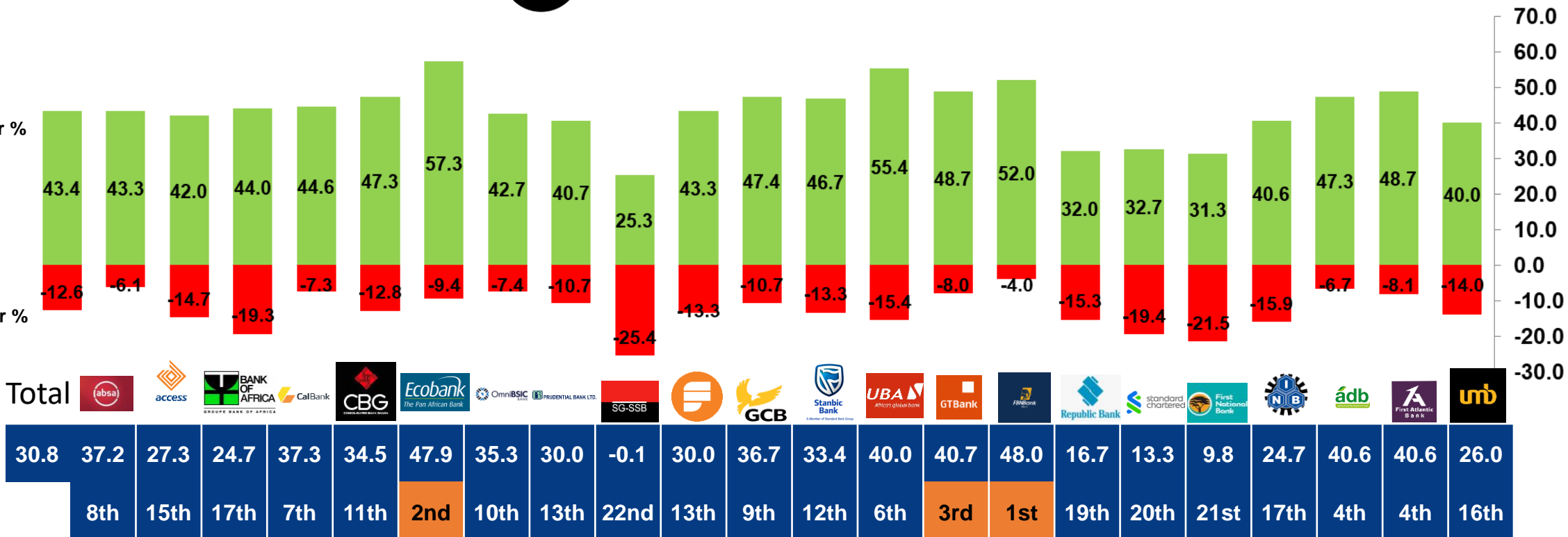
Net Promoter Score - 2023



Promoter %



Detractor %



NPS < 50%

Serious Issue

50% < NPS < 75

Quite Good

NPS > 75%

Exceptionally Good

Net Promoter score =



Likely to Recommend

-



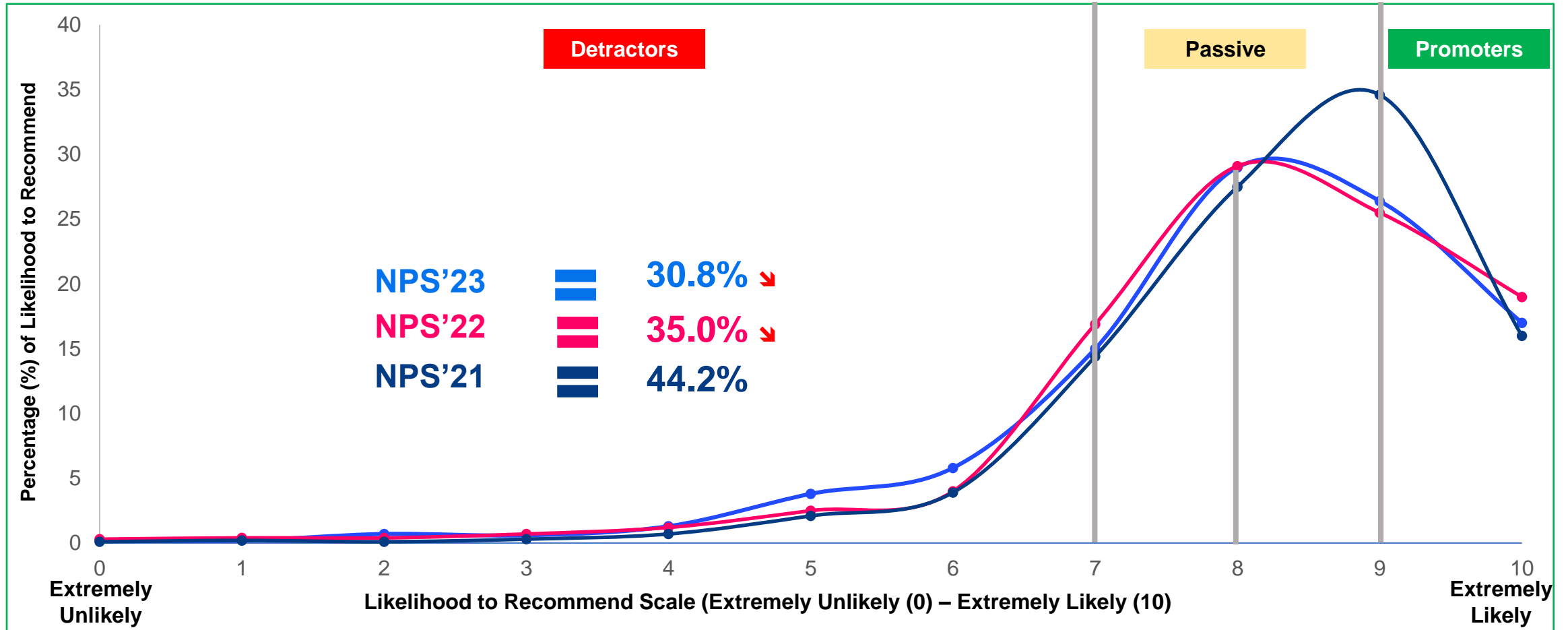
Unlikely to Recommend

Promoters

Detractors

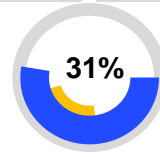


Net Promoter Score – 2021 - 2023

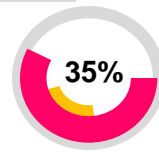




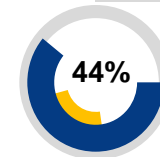
Overall NPS



2023



2022



2021

	ABSA	37	29	36
	Access	27	36	60
	BOA	25	48	38
	CAL	37	53	46
	CBG	35	23	22
	Ecobank	48	62	73
	OmniBSIC	35	34	23
	PBL	30	79	77
	SG	0	11	36
	Fidelity	30	77	63
	GCB	37	13	34
	Stanbic	33	51	38
	UBA	40	26	37
	GT	41	16	49
	FBG	48	35	12
	RBL	17	14	-
	SCB	13	67	54
	FNB	10	48	59
	NIB	25	24	41
	ADB	41	-	-4
	Zenith	-	37	51
	FAB	41	32	59
	UMB	26	25	49

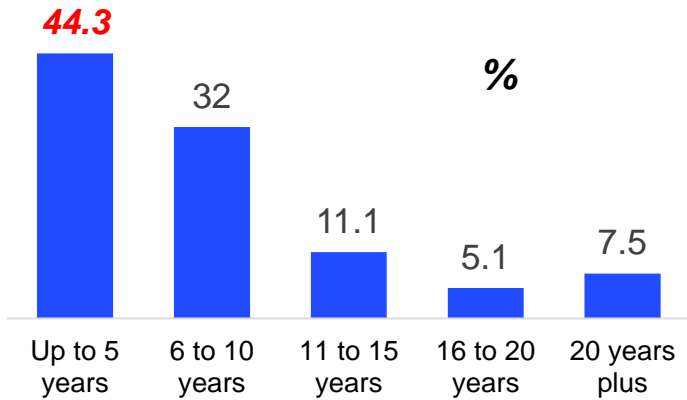
Increase Decline

06 Business Banking

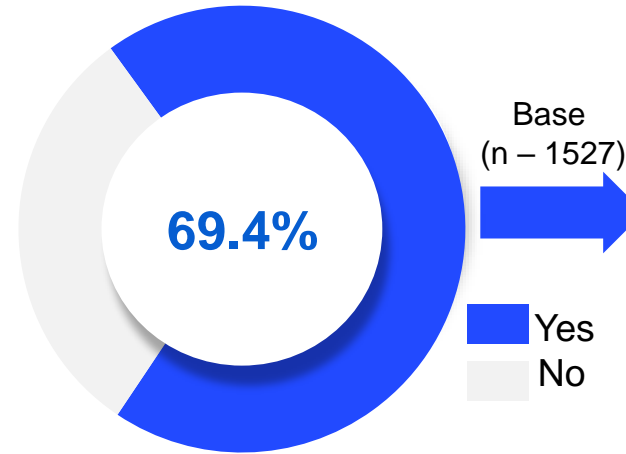
**Level of Service Quality,
Satisfaction & Loyalty**



Duration of relations with Primary Bank



Do you have accounts with other Banks?



Top 10 banks, customers save with aside their main bank



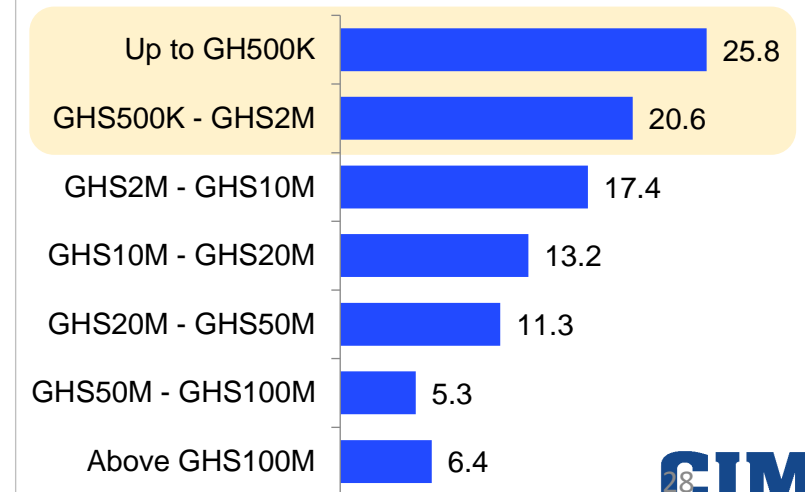
Products Patronised

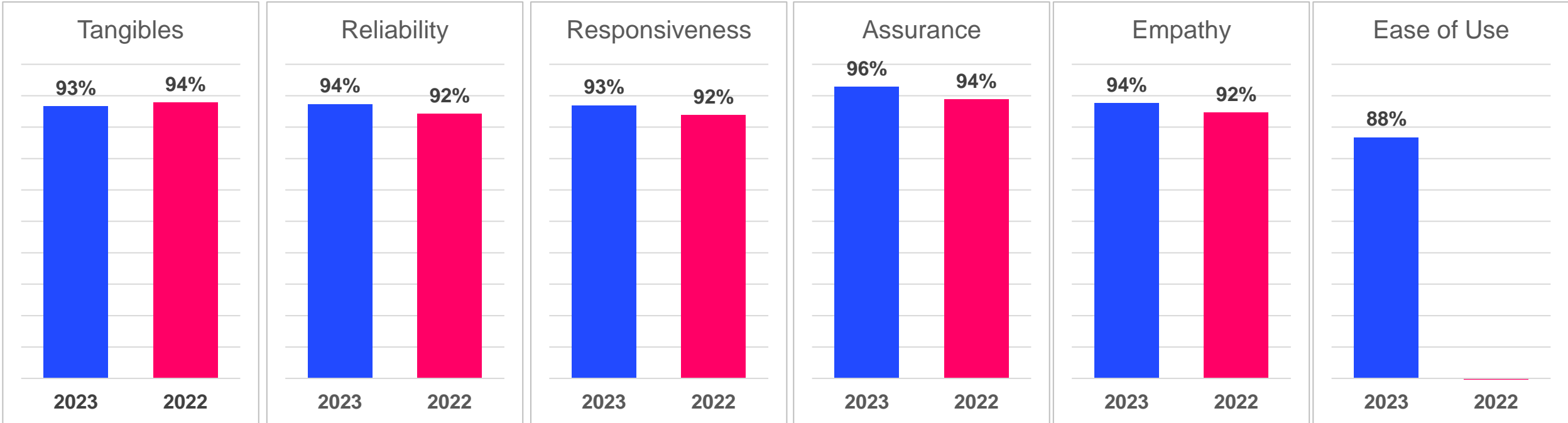


Banking Services Patronised

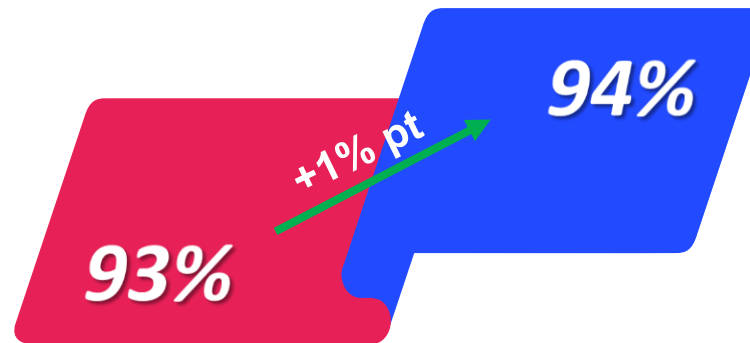


Annual Turnover



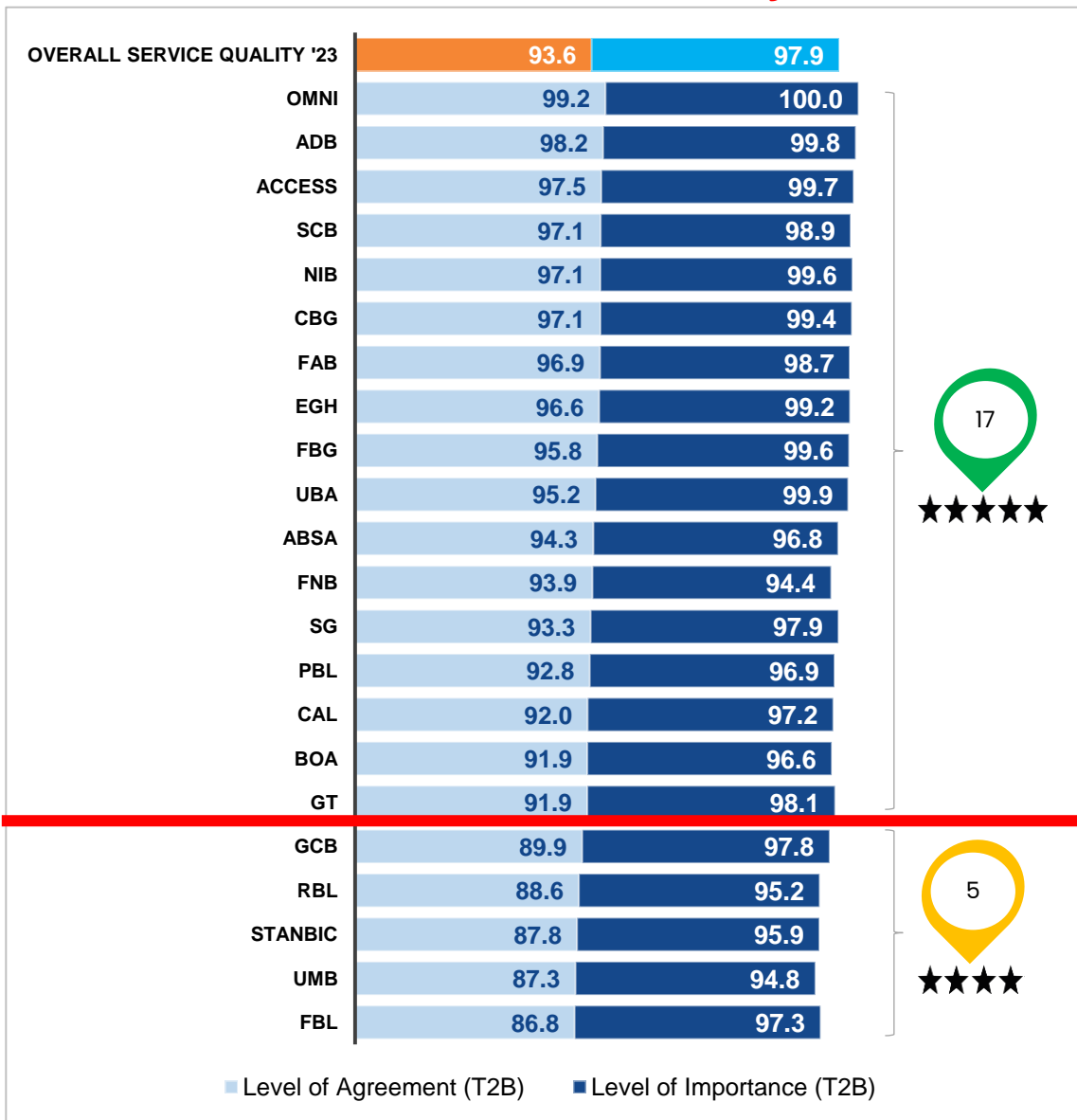


Total Service Quality Score





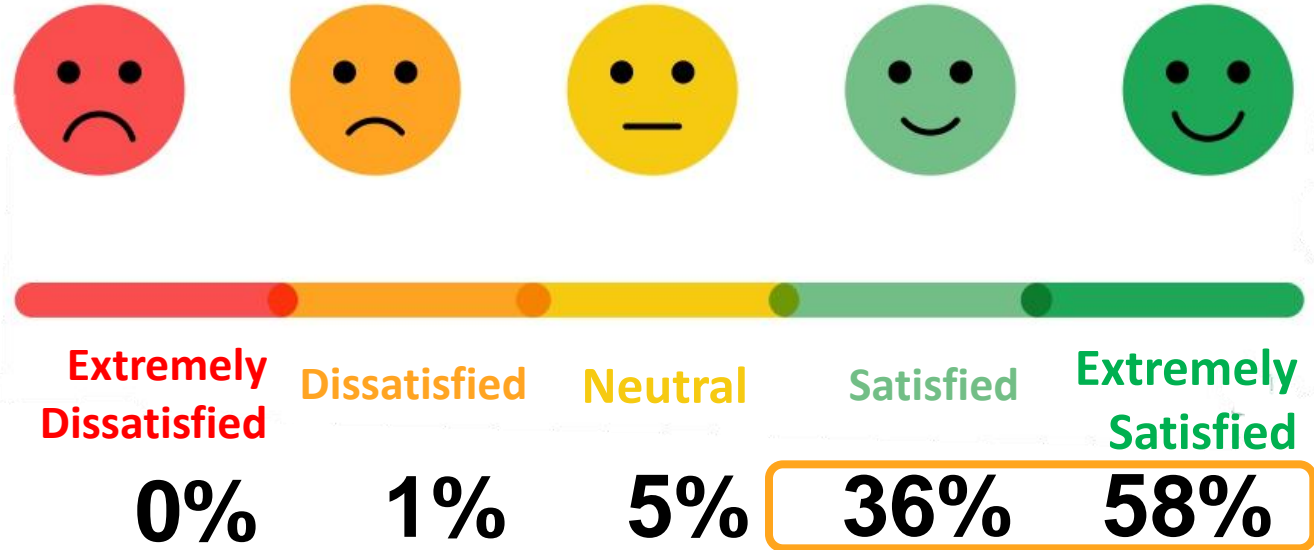
Overall Service Quality



Banks	2023 T2B/%	2022 T2B/%
Overall	93.6 ↗	92.9
ABSA	94.3 ↗	82.3
ADB	98.2 ↘	-
Access	97.5 ↘	99.6
BOA	91.9 ↗	88.8
CAL	92.0 ↘	100
CBG	97.1 ↗	92.2
EGH	96.6 ↗	95.7
OMNI	99.2 ↗	97.6
PBL	92.8 ↘	98.6
SG	93.3 ↘	95.2
FBL	86.8 ↗	73.0
GCB	89.9 ↗	84.3
Stanbic	87.8 ↘	99.8
UBA	95.2 ↘	96.2
GT	91.9 ↘	92.0
FBG	95.8 ↘	98.1
RBL	88.6 ↗	86.0
SCB	97.1 ↘	99.2
FNB	93.9 ↘	99.0
NIB	97.1 ↗	95.5
FAB	96.9 ↗	92.2
ZENITH	-	90.7
UMB	87.3 ↘	88.3



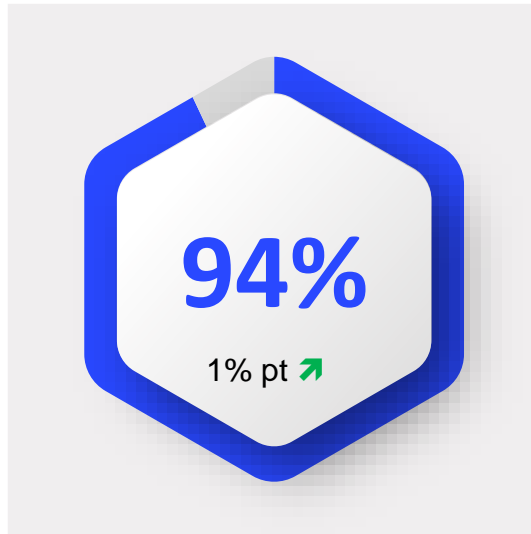
Customer Satisfaction for Business Banking - 2023





Customer Satisfaction for Business Banking – 2022 - 2023

2023



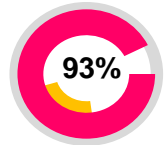
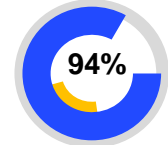
2022





Overall Customer Satisfaction

Overall Satisfaction →



OVERALL CUSTOMER SATISFACTION '23	94.4	★★★★★
ACCESS	100.0	17 ★★★★★
ABSA	100.0	
FBG	99.0	
PBL	99.0	
NIB	98.0	
FNB	98.0	
GCB	98.0	
EGH	97.0	
UMB	96.0	
ADB	96.0	
GT	96.0	
UBA	96.0	
CBG	96.0	
BOA	95.0	
FAB	94.0	
RBL	93.0	
OMNI	93.0	
SCB	88.0	4 ★★★★★
FBL	88.0	
CAL	85.0	
STANBIC	83.0	
SG	79.0	

ABSA	100 ↑
Access	100 ↑
BOA	95 ↓
CAL	85 ↓
CBG	96 ↓
EGH	97 ↓
OMNI	93 ↓
PBL	99 ↑
SG	79 ↓
FBL	88 ↑
GCB	98 ↑
Stanbic	83 ↓
UBA	96 ↓
GT	96 ↑
FBG	99 ↑
RBL	93 ↑
SCB	88 ↓
FNB	98 ↑
NIB	98 ↑
ADB	96
Zenith	-
FAB	94 ↑
UMB	96 ↑

12 ↑

6 ↓

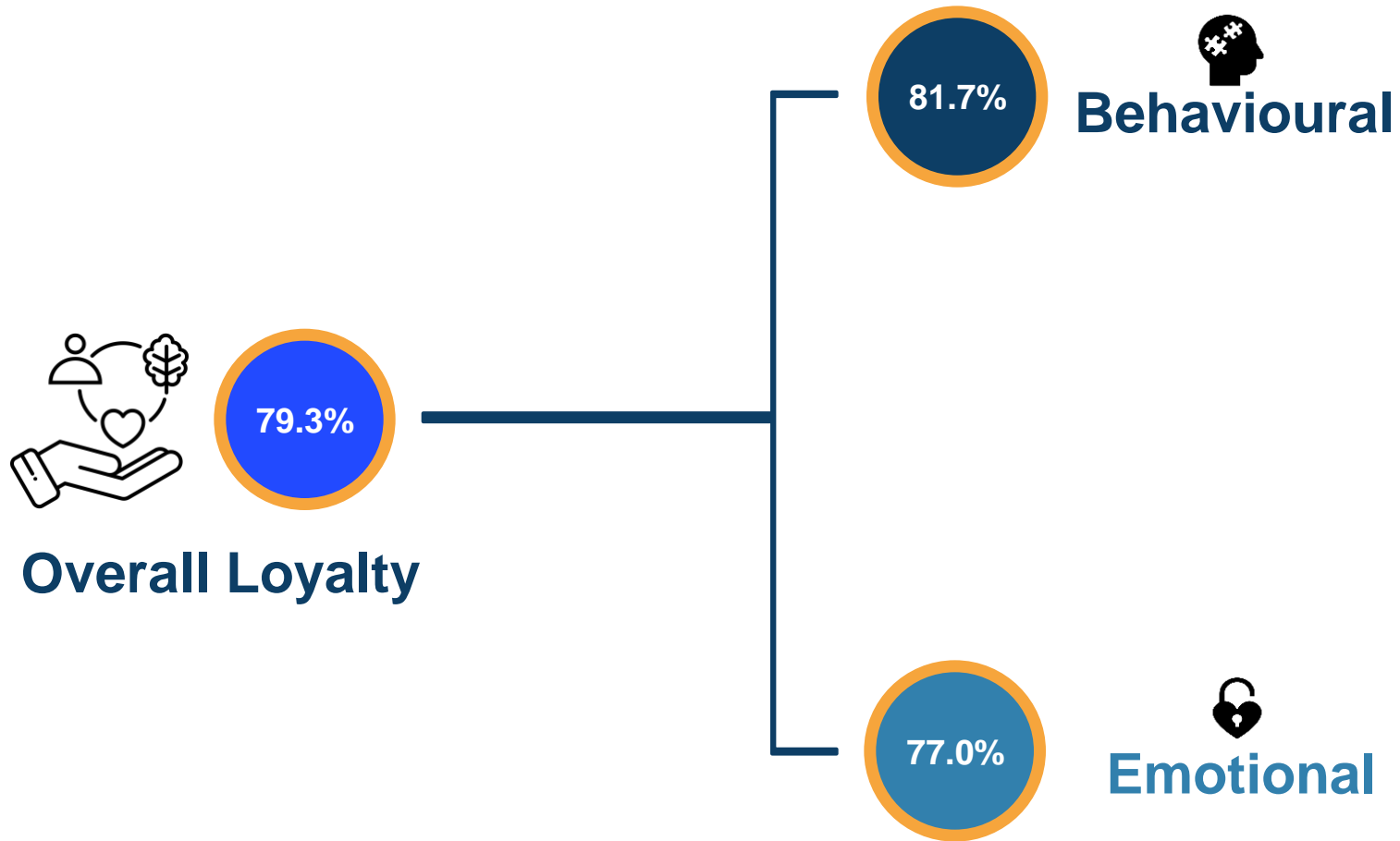
86
91
98
100
96
98
93
98
91
70
82
99
96
94
94
85
97
94
96
-
97
92
91

**Business
Banking**

Customer Loyalty



Customer Loyalty - 2023





Customer Loyalty for Business Banking – 2022 - 2023

2023



2022

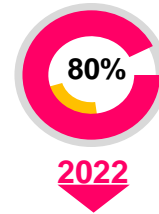




Overall Customer Loyalty

OVERALL CUSTOMER LOYALTY '23	79.3	★★★	
CAL	87.7	11 ★★★★	
ACCESS	86.1		
CBG	86.1		
BOA	85.6		
ABSA	85.2		
OMNI	85.1		
NIB	84.8		
ADB	84.6		
PBL	84.2		
SCB	81.1		
FBG	81.0		
<hr/>			
UBA	79.6	9 ★★★★	
GT	78.7		
EGH	78.3		
FAB	76.2		
GCB	74.8		
FBL	73.9		
FNB	73.6		
SG	72.4		
UMB	72.1		
STANBIC	67.9		2 ★★
RBL	66.6		

Overall Customer Loyalty



ABSA	85.2	↑
Access	86.1	↑
BOA	85.6	↑
CAL	87.7	↓
CBG	86.1	↑
EGH	78.3	↓
OMNI	85.1	↓
PBL	84.2	↓
SG	72.4	↓
FBL	73.9	↑
GCB	74.8	↑
Stanbic	67.9	↓
UBA	79.6	↑
GT	78.7	↑
FBG	81.0	↓
RBL	66.6	↓
SCB	81.1	↓
FNB	73.6	↓
NIB	84.8	↓
ADB	84.6	↑
Zenith	-	-
FAB	76.2	↓
UMB	72.1	↓

9 ↑

12 ↓

07

**Net Promoter Score
(Business Banking)**

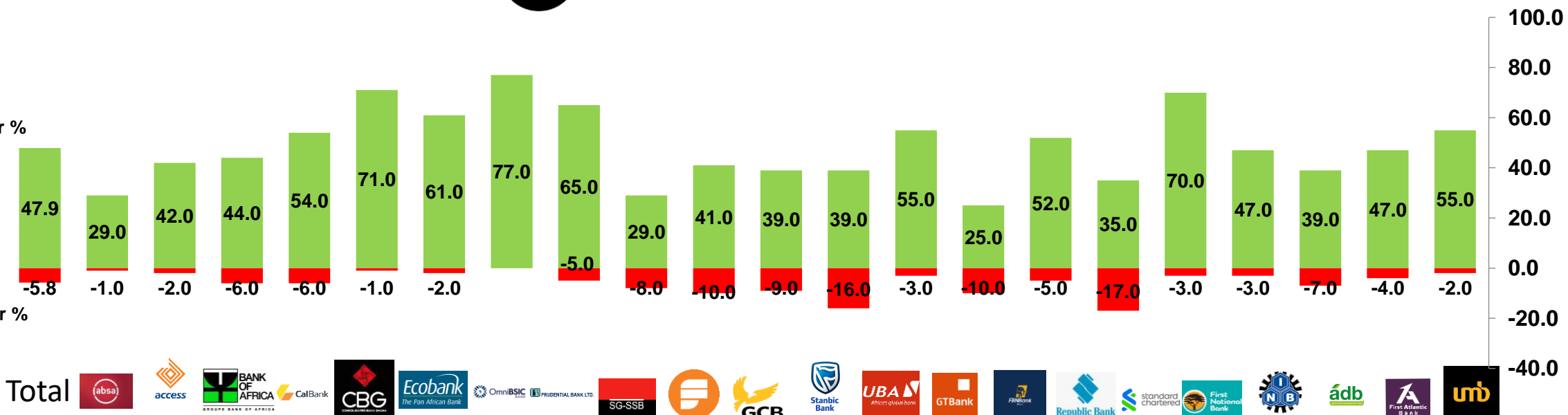


Net Promoter Score - 2023



Promoter %

Detractor %



NPS %

Ranking

NPS < 50%

Serious Issue

50% < NPS < 75

Quite Good

NPS > 75%

Exceptionally Good

Promoters

Detractors

Net Promoter score =



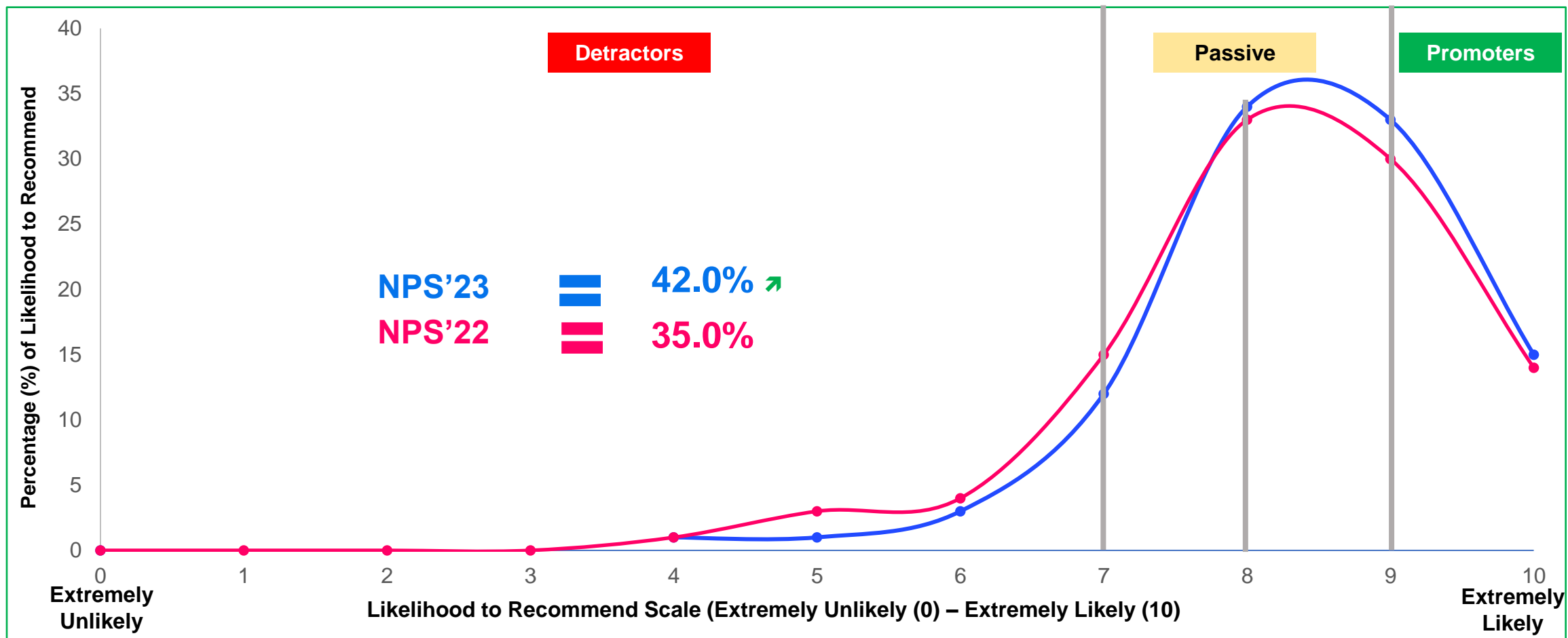
Likely to Recommend



Unlikely to Recommend

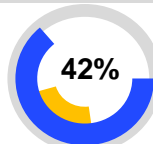


Net Promoter Score – 2021 - 2023

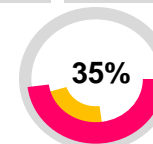




Overall NPS →



2023



2022

Bank	2023	2022
ABSA	28.0 ↓	35
Access	40.0 ↑	36
BOA	38.0 ↓	48
CAL	48.0 ↓	53
CBG	70.0 ↑	23
EGH	59.0 ↓	62
OMNI	77.0 ↑	34
PBL	60.0 ↓	79
SG	21.0 ↑	11
FBL	31.0 ↑	4
GCB	30.0 ↑	13
Stanbic	23.0 ↓	51
UBA	52.0 ↑	26
GT	15.0 ↓	16
FBG	47.0 ↑	35
RBL	18.0 ↑	14
SCB	67.0 ↓	67
FNB	44.0 ↓	48
NIB	32.0 ↑	24
ADB	43.0	-
Zenith	-	37
FAB	53.0 ↑	32
UMB	30.0 ↑	25

12 ↑

9 ↓

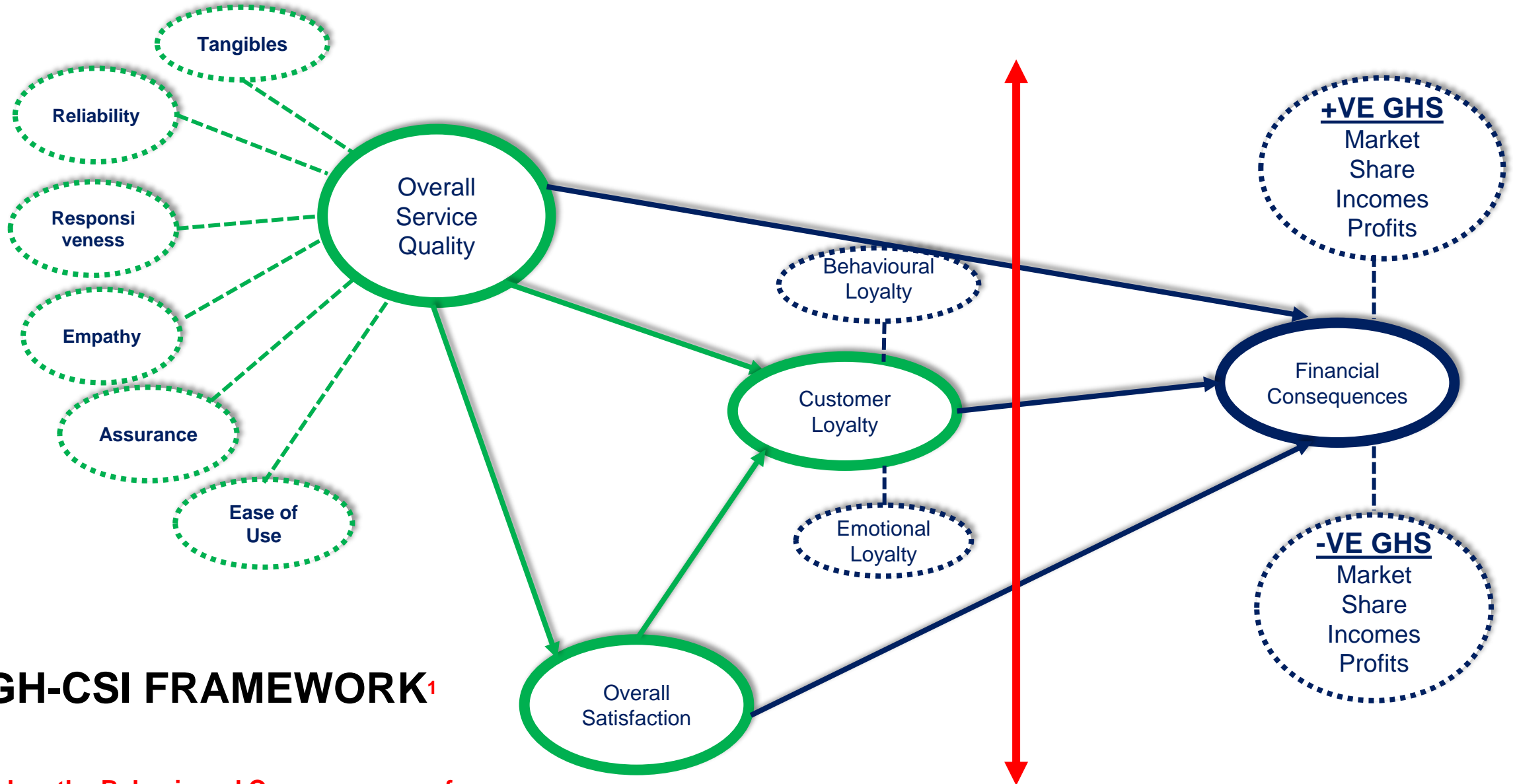
↑ Increase ↓ Decline

08

GH – CSI

FRAMEWORK &

SCORES (2021-2023)



GH-CSI FRAMEWORK¹

1. Based on the Behavioural Consequences of service quality by Zeithaml, V. A., et al. (1996)



GH-CSI 2023

93.8%

Consumer Banking

94.8%

Business Banking



YEAR ON YEAR GH-CSI

Consumer Banking: GH-CSI Scores

2021

CIMG APPROVED SCORE =
95.0%
TOP-5 AVERAGE PERFORMING
BANKS

2022

CIMG APPROVED SCORE =
98.2%
TOP-5 AVERAGE PERFORMING
BANKS

2023

CIMG APPROVED SCORE =
93.8%
TOP-5 AVERAGE PERFORMING
BANKS

Business Banking: GH-CSI Scores

2022

CIMG APPROVED SCORE =
99.5%
TOP-5 AVERAGE PERFORMING
BANKS

2023

CIMG APPROVED SCORE =
94.8%
TOP-5 AVERAGE PERFORMING
BANKS



Thank you
